# Financial Plan

2017-2019



Fiscal Years 2017-2019 Community College District No. 525 Joliet, Illinois



# **JOLIET JUNIOR COLLEGE**Community College District 525

## **Three Year Financial Plan**

2017 - 2019

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## **COMMUNITY COLLEGE DISTRICT NO. 525**

Three Year Financial Plan 2017 – 2019

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I. Executive Summary	

**COMMUNITY COLLEGE DISTRICT NO. 525** 

Three-Year Financial Plan Years Ended June 30, 2017 through 2019 Executive Summary

This document represents a three-year financial plan that sets forth a framework for the Board of Trustees and the administration to examine future implications of major financial decisions. This Three-Year Financial Plan is part of the annual planning cycle that integrates the college's Academic Quality Improvement Program (AQIP) with the financial resources necessary to meet these strategic planning objectives. This document is updated annually and is divided into four sections.

- 1) **Executive Summary.** Integrates the assumptions and summarizes conclusions reached in this three-year financial plan.
- 2) **Projections and Assumptions.** The three-year projections included are for all funds of the college except for those funds that are self-supporting such as the Auxiliary and Restricted Purpose Funds.
- 3) **Historical Data.** Summarizes the financial history to determine trends and to be used as a basis for many of the assumptions within the plan.
- 4) **Peer College Statistics.** Summarizes how the college compares to our peer community colleges within northeast Illinois, along with a comparison to statewide averages.

#### **Revenue Assumptions**

The major operating funds of the college consist of the Education and Operation and Maintenance (O&M) Funds. The major sources of revenue for these funds consist of property taxes, tuition, and state funding. The assumptions used for these categories are summarized as follows:

	Increase	Increase	Increase
	<b>FY2017</b>	<b>FY2018</b>	<b>FY2019</b>
Property Taxes	2.20%	3.50%	4.00%
Tuition Rate	\$94/cr. hr.	\$106/cr. hr.	\$111/cr. hr.
Tuition Increase	\$10/cr. hr.	\$12/cr. hr.	\$5/cr. hr.
Enrollment	1.00%	1.00%	1.00%
Reimbursable Credit Hours	-5.99%	-5.69%	1.00%
State Funding Rate Per Cr. Hr.	2.64%	1.85%	0.00%

**Property Taxes.** The district's property tax revenue is restricted by two factors - the Property Tax Extension Limitation Law (PTELL) and rates on individual funds.

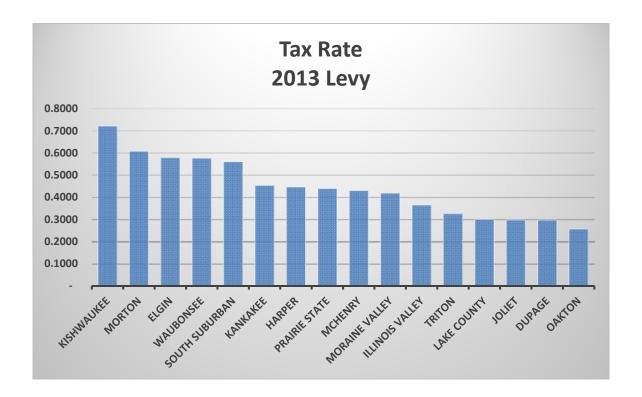
PTELL limits the district's overall tax rate by the Consumer Price Index (CPI) plus any new property in the district. The maximum overall rate under PTELL for tax year 2014 was \$.2731 per \$100 of equalized assessed valuation (EAV). In addition, the maximum individual fund rates are as follows:

Education Fund	\$.7500 per \$100 of EAV
Operation & Maintenance Fund	\$.1000 per \$100 of EAV
Audit Fund	\$.0050 per \$100 of EAV
Life Safety Fund	\$.1000 per \$100 of EAV
Liability, Protection & Settlement Fund	No Limit

The CPI increase allowed under PTELL has averaged 2.08% over the last five years. Property taxes collected over the last five years have increased annually, on average, 3.62%, excluding debt service. For Fiscal 2015, this increase was 3.55% based on the final levy including debt service and 3.40% excluding debt service.

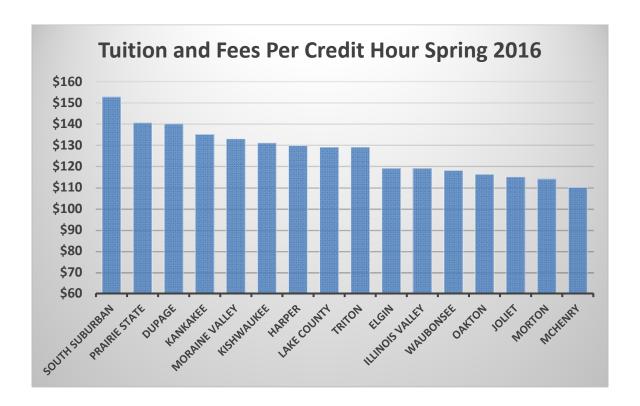
The reason for the annual increases exceeding the CPI has been the amount of new property in the district. The current estimate indicates a 2.30% increase for Fiscal 2016, which represents a 0.80% increase in CPI and a 1.50% increase in new property. The projected increase for Fiscal 2017 is 2.20% due to CPI for the current year being 0.70% compared to last year's 0.80% and a 1.50% increase from new property. New property growth is expected to be similar to last year. For Fiscal 2018 and Fiscal 2019, a 3.5% and 4.0% increase, respectively, is used, which would require an increase in new construction and the consumer price index.

To maintain a balanced operating fund, District 525 has levied the maximum allowed under PTELL. The district has not had an operating tax rate increase since 1977, but was successful in passing a building bond referendum that increased the 2009 tax rate by \$0.02. In comparison to other community colleges, JJC has the third lowest tax rate as demonstrated by the following chart.



**Tuition and Fees.** Over the last ten years, credit hours have grown annually by an average 1.61%. Currently, the college has experienced a 3.6% decrease in fall 2015 credit hour enrollment based on tenth day and a 7.1% decrease for the spring 2016 credit hours. Overall, the college has experienced a 5.2% decrease in enrollment for Fiscal 2016. Due to the economy showing signs of improvement over the past two years, enrollment has dropped from its high in Fiscal 2011. For Fiscal years 2017 through 2019, an annual 1.0% increase in credit hour enrollment is projected.

Tuition and fees were not increased for Fiscal 2016. For Fiscal 2017, a \$10 per credit hour increase in tuition and fees is projected. As of spring 2016, JJC's tuition and fees of \$115 per credit hour is the third lowest when compared to our peer schools. These tuition and fees per credit hour range from a high of \$152.75 to a low of \$110. JJC is also below the state average of \$125.42 for tuition and fees. For tuition charges only, JJC's current rate of \$84 per credit hour is well below our peer average of \$110.86 and the state average of \$112.35. JJC's fees are the second highest due to the capital assessment fee enacted to pay for the master plan financing. The following chart represents a comparison of JJC's current tuition and fees to our peer colleges.



**State Sources.** State funding is based on credit hours earned two years prior to the current year, multiplied by the current year reimbursement rate. The number of credit hours used in the state's funding formula has decreased 6.0% for Fiscal 2017 due to the enrollment experienced in Fiscal 2015. For Fiscal 2016, the college expected to receive \$8.1 million based on the Governor's proposed budget, but the final allocation is currently unknown due to the state's inability to approve a budget. For Fiscal 2017, the college is projecting \$7.8 million in state funding from credit hours, or a 3.7% reduction followed by another 3.8% decrease in Fiscal 2018 and then level funding in Fiscal 2019.

#### **Expenditure Assumptions**

For the operating funds (Education and Operation and Maintenance) of the college, the largest expenditure is personnel costs. Currently, personnel costs represent 81% of the total operating expenses of the college. The following summarizes the expenditure assumptions used in the three-year financial plan.

	% Increase	% Increase	% Increase
	<b>FY2017</b>	<b>FY2018</b>	<b>FY2019</b>
Salaries	2.00-4.00%	2.00-4.00%	2.00-4.00%
Benefits	4.00%	7.00%	7.00%
Other Expenditures	3.00%	3.00%	3.00%
Utilities	5.00%	5.00%	5.00%
O&M Utilities	4.00%	4.00%	6.00%
Contingency – Education Fund	\$400,000	\$400,000	\$400,000
Contingency – O & M Fund	\$200,000	\$200,000	\$200,000

The college has separate union contracts that cover faculty, adjunct faculty, support and technical staff, clerical, campus police, facility services and food service employees. The increases from the current contractual agreements have been used in the projections.

Due to health insurance plan design changes, total benefit costs are budgeted to increase by 4% for Fiscal 2017. For Fiscal 2018 and 2019 benefits are factored at a 7% increase. The college is self-funded for its health insurance. A detail projection of that fund is included on pages II-16 and II-17. Other expenditures are budgeted with an inflationary rate of 3% per year for Fiscal 2017, 2018 and 2019.

Contingency in the Education Fund is budgeted at \$400,000. Contingency in the Operation and Maintenance Fund is budgeted at \$200,000.

Capital Expenditures. Funding for repair and upkeep of the college's aging buildings had been severely restricted due to tax caps and no O & M rate increase since 1977. These funding restrictions caused a serious backlog of deferred maintenance. Prior strategic plans recognized this tremendous need and established the maintaining of current facilities as a quality improvement area. In 2003, the Board of Trustees initiated a comprehensive plan to address deferred maintenance issues. The plan included issuance of \$9.7 million in debt certificates to reduce the backlog of deferred maintenance and the establishment of a capital assessment fee of \$2 beginning in fall 2003 with increases to \$3 in Fiscal 2005 and to \$4 in Fiscal 2006. This fee is projected to repay the \$9.7 million in debt certificates and generate annual funds to support ongoing maintenance issues. In Fiscal 2005, an additional \$1 was added to the capital assessment fee to cover the cost of building a new parking lot.

In addition to the operating funds, the college has received funding for capital renewal and replacement from other sources. The Operation and Maintenance Restricted Fund accounts for these funds and a detailed projection is found on pages II-10 to II-12. The amount available from this fund includes approximately \$1,070,000 to \$1,150,000 annually in Life Safety funds and transfers from the Operations and Maintenance fund of approximately \$2,775,000 to \$2,975,000

annually. The state has not funded the capital renewal grants the last five years, therefore, that revenue source has been eliminated from the projections.

A new master plan was unveiled in Fiscal 2008 to create a new vision for the college that is based on a detailed analysis of existing space, growth and needs. For Fiscal 2009, the capital assessment fee was increased an additional \$9 to a total of \$14 per credit hour with an additional \$2 increase in Fiscal 2010 and a \$1 increase in Fiscal 2011. This additional revenue is projected to repay the \$70 million in alternate revenue bonds.

In 2013, an update to the college's master plan was approved and during Fiscal 2014, the capital assessment fee was increased an additional \$4 to a total of \$21 per credit hour. This additional revenue is projected to repay the \$45 million in alternate revenue bonds that were issued to build a multipurpose building and an expansion of the Romeoville Campus.

Operating costs are projected to increase \$569,000 in Fiscal 2017 upon completion of the City Center building in December 2016. Operating costs will increase an additional \$1,450,000 in Fiscal 2018 upon completion of the JJC Events Center and expansion of the Romeoville Campus in July 2017, along with an entire year of operations for the City Center building. These costs have been factored into the financial plan.

#### **Other Funds**

Included in the projections and assumptions sections are projections for other funds that have a significant impact on the overall financial health of the college.

**Liability, Protection and Settlement Fund.** These projections are shown on pages II-13 to II-15. This fund is supported by a separate tax levy which funds the tort liability, property insurance and unemployment insurance. The fund is projected to show small deficits in Fiscal 2017, 2018 and 2019. As of June 30, 2015, the fund balance was \$1,476,116. A reasonable fund balance is needed to provide a safety net for any future claims and/or settlements.

**Health Insurance Fund**. The college is self-insured for employee health costs. Other funds of the college are charged a premium based on the number of employees and these charges are deposited into this fund to pay actual health costs. The three-year projections assume a 4% increase for Fiscal 2017 due to plan design changes and a 7% increase for Fiscal 2018 and 2019. Based on national trends in health care costs, there would be a small deficit over the next three years, but reserves currently represent approximately 40% of projected health claim costs, which will enable the college to cover these deficits. If health claims costs accelerate, the college along with its employees, will need to fund a larger than expected increase in health costs.

#### **Fund Balances**

The college has a policy of a balanced operating budget with which it has complied with over the last 40 years. Any significant excess in the operating funds are transferred by board resolution each year to be used for future instructional and academic equipment purchases or major capital projects. In addition, the college maintains a working cash fund to be used to pay expenses until property taxes are received. As of June 30, 2015, these reserves were as follows:

Working Cash fund  Instructional and academic equipment reserve	\$	1,917,026
Operations & Maintenance Restricted	ф	445,000
Reserve for RAMP match Life safety projects	\$	445,000 824,425
2008 Bond issue 2009 Bond issue		1,997,475 6,633,819
2013 Bond issue		44,136,164
Deferred Maintenance		31,950,326
Total Operations & Maintenance Restricted	\$	85,987,209

The history of the college's fund balances is detailed on page III-14. Annual property taxes received, which is the major source of revenue, are currently \$55.1 million. The receipt of annual property taxes does not begin until June of each year. Due to the timing of property tax receipts, the college needs to maintain adequate reserves to fund expenses during the first 11 months of the year. The reserves listed above total \$64.6 million, excluding bond proceeds, which represents 117% of the annual property tax receipts. If this ratio decreases below 75%, cash flow needs in the last quarter of the fiscal year may require short-term borrowing.

#### **Strategic Planning**

Strategic Planning is a systematic and on-going activity which the college uses to anticipate and respond to major decisions facing it during a three-year period beyond the present. Strategic planning looks at the organization as a whole, is oriented towards the future, supports the mission, is externally directed, spans organizational boundaries, deals with greater levels of uncertainty, and is about creating public value.

The goal of the strategic planning process is to provide JJC with tools and plans to anticipate and respond to change in its external environment. The Strategic Planning process at JJC coincided with the Facilities Master Planning process.

#### STRATEGIC PRIORITY

Joliet Junior College's academic programs and support services ensure the opportunity for goal achievement and student success through career development, personal enhancement, and universal accessibility.

#### **Provide Education Pathways that Promote Completion**

Offer quality educational pathways that align secondary and postsecondary curricula, course pathways, and industry-recognized credentials promoting access, success, and completion.

#### **Improve Data Accessibility and Integrity**

Align data systems and processes to promote a framework of accountability and results tied to college success.

#### Collaborate with Employers and the Community

Engage and partner with employers and the community to enhance academic programming.

#### **Improve Community Awareness and Strategic Marketing**

Leverage marketing assets to build and solidify the College's image, which is aimed at promoting quality and accessible academic programs.

#### **Improve Internal Communications**

Establish effective college-wide communications to improve information dissemination, idea generation, and employee engagement.

#### **Future**

The purpose of this three-year financial plan is to examine and set forth financial issues that the Board of Trustees and the administration of the college should plan for and address. In summary, the issues can be defined as follows:

- Addressing potential impact of the state's fiscal crisis on the college's budget
- Realistic projections in property tax revenues
- Emphasis on student success
- Accommodating staff and resource needs to address enrollment
- Responsible reserves
- Continued implementation of the master plan and addressing its impact on operating costs

Three major revenue sources are available to District 525: state funding, property taxes and tuition. State funding in the past two years has not increased due to the state's budget constraints. Based on the state's current economic condition, state funding is not expected to be a major source of revenue to address future needs.

The second source of revenue is property taxes. This source is restricted by overall tax cap legislation and individual fund rates. The district tax rate has not been increased since 1977 and is the fifth lowest when compared to our peer districts. The last request for an increase in the rate was not supported by the taxpayers. Therefore, except for growth in new construction that has been factored into these projections, property taxes are not expected to be a source to address future needs.

The third source of revenue is tuition and fees. Tuition and fee revenue increases are a combination of rate increases and enrollment growth. Enrollment growth is restricted by the current staffing and low population growth in the district; therefore modest growth is assumed until resources are available, so enrollment growth will not be a viable source of revenue to address the needs as defined above. What remains are tuition and fee increases. Tuition and fee increases have been factored into the projections with an effort to keep costs within state averages and affordable to the student. The tuition and fee increases that are being used are the amounts necessary to fund current operations, master plan operational costs, deferred maintenance and technology replacements. As more needs are addressed, future increases in tuition may be required.

#### **Summary**

The preceding projections are a basis for discussion and further planning as the college addresses the future needs of District 525 residents. In order to implement the strategic planning initiatives, make the infrastructure needs that will accommodate growth, and maintain progressive educational resources at JJC, additional and greater financial resources will be required. Only with additional resources will Joliet Junior College be able to continue to move forward in the new millennium as an academically challenging, viable and vibrant community college. This document, therefore, will serve as the basis for further discussion and will be part of Joliet Junior College's annual budget building process.

II.	Projections and Assumptions	

# **Education Fund**

	Actual			Projected		Projected		
•	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	
Revenue Factors								
Assessed Valuation	18,670,894,035	17,850,068,427	17,696,962,322	17,873,931,945	18,231,410,584	18,778,352,902	19,341,703,489	
CPI	3.00%	1.70%	1.50%	0.80%	0.70%	2.00%	2.00%	
Tax Rate	15.52	16.66	17.47	17.45	17.45	17.45	17.45	
New Property % increase	0.90%	1.21%	1.50%	1.50%	1.50%	1.50%	2.00%	
Increase in EAV	94.60%	95.60%	99.14%	101.00%	102.00%	103.00%	103.00%	
Total Tuition Hours	351,151	323,441	305,993	298,000	300,980	303,990	307,030	
Tuition Rate	80.00	80.00	84.00	84.00	94.00	106.00	111.00	
Variable Tuition Hours	0.00	0.00	3,750.00	6,750.00	6,750.00	6,750.00	6,750.00	
Credit hour % increase	95.91%	92.11%	94.61%	97.39%	101.00%	101.00%	101.00%	
Tuition Rate % Increase	105.26%	100.00%	105.00%	100.00%	111.90%	112.77%	104.72%	
Tuition Rate \$ Increase					\$ 10.00	\$ 12.00	\$ 5.00	
Apportionment hours paid	330,930	322,574	313,679	307,913	289,468	273,000	275,730	
% Increase in App. Hrs.	108.10%	97.47%	97.24%	98.16%	94.01%	94.31%	101.00%	
Ave. Apportionment rate	21.41	22.16	23.75	26.31	27.00	27.50	27.50	
% Increase in App. Rate	-7.29%	3.51%	7.16%	10.78%	2.64%	1.85%	0.00%	
Expenditure Factors								
Salaries					100-104%	100-104%	100-104%	
Adm Salaries					102.00%	102.00%	102.00%	
Support Staff Salaries					102.00%	102.00%	102.00%	
Clerical Salaries					102.00%	102.00%	102.00%	
Faculty Salaries					103.00%	102.00%	103.25%	
FT Fac Overloads/Extra Pay					100.00%	101.00%	101.00%	
PT Fac Summer/Fall/Spring					104.00%	104.00%	104.00%	
Other Salaries					102.00%	102.00%	102.00%	
Student Salaries					102.00%	102.00%	102.00%	
Employee Benefits					104.00%	107.00%	107.00%	
Other Expenses					103.00%	103.00%	103.00%	
Utilities					105.00%	105.00%	105.00%	
New positions and initiatives					\$ 871,000	\$ 590,000	\$ 591,720	
Contingency amount					\$ 400,000	\$ 400,000	\$ 400,000	

	Actual		Projected			Projected				
	2012-13	2013-14	2014-15	2015-16	2016-17		2017-18		2018-19	•
Local Government										
Current Taxes	28,612,254	29,360,679	30,521,889	31,005,000	31,687,110		32,796,159		34,108,005	
Back Taxes	77,117	115,824	361,503	140,000	145,000		150,000		155,000	
Other	14,953	14,960	15,291	11,000	11,000	Α	11,000	Α	11,000	_ A
	28,704,324	29,491,463	30,898,683	31,156,000	31,843,110		32,957,159		34,274,005	
State Government										
ICCB State Grant	7,086,664	7,148,522	7,448,835	8,100,000	7,815,636		7,507,500		7,582,575	
ICCB - ARRA funding	-	-	-	-	-		-		-	
ICCB - CTE	653,001	669,381	676,023	650,000	656,500		663,065		669,696	
CPPT	1,935,192	1,957,680	2,105,394	1,900,000	1,913,300	I	1,951,566	I	1,990,597	I
	9,674,857	9,775,583	10,230,252	10,650,000	10,385,436	_	10,122,131	-	10,242,868	•
Federal Government										
SEOG/Pell/Indirect Cost	72,326	82,810	59,127	75,000	75,000	A	75,000	A	75,000	A
Tuition and Fees										
Tuition	28,564,295	26,628,203	26,616,060	26,350,000	29,639,920	T	33,606,836	T	35,479,414	T
Tuition - New faculty	-	-	-	-	-		-		-	
Tuition - Variable	-	-	-	-	-		-		-	
Course Fees	169,060	202,417	237,397	243,000	245,430	C	247,884	C	250,363	C
Technology Fee	-	-	-	-	-		-		-	
Charge back	80,804	104,051	109,387	100,000	113,024	T	128,727	T	136,147	T
	28,814,159	26,934,671	26,962,844	26,693,000	29,998,374		33,983,448		35,865,924	-
Interest	65,403	67,516	100,842	100,000	150,000	E	200,000	E	250,000	Е
Other Revenues	493,665	400,273	429,863	293,000	300,000	A	300,000	A	300,000	A
Transfer from other funds	<u>-</u>	23,916	173,244	690,500	465,000	. <u> </u>	465,000		465,000	_
Total Ed Fund Revenues	67,824,734	66,776,232	68,854,855	69,657,500	73,216,920		78,102,737		81,472,797	=

_		Actual		Projected		Projected	
_	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
Salaries							
Adm Salaries	3,621,347	3,400,265	3,766,632	4,231,353	4,315,980	4,402,300	4,490,346
Support Staff Salaries	6,422,001	6,383,402	6,760,832	7,865,023	8,022,323	8,182,770	8,346,425
Clerical Salaries	3,677,416	3,684,793	3,854,466	4,070,090	4,151,492	4,234,522	4,319,212
Faculty Salaries	17,411,741	18,255,508	18,415,810	19,508,648	20,093,907	20,495,786	21,161,899
FT Fac Overloads/Extra	5,633,629	5,775,705	5,854,495	5,733,168	5,733,168	5,790,500	5,848,405
PT Faculty	6,153,192	5,546,029	5,305,944	5,491,375	5,711,030	5,939,471	6,177,050
Other Salaries	614,564	563,406	512,631	1,118,342	1,140,709	1,163,523	1,186,793
Early Retirement	90,000	210,000	48,889	100,000	100,000	100,000	100,000
Student Salaries	286,295	285,626	326,000	348,304	355,270	362,375	369,623
<del>-</del>	43,910,185	44,104,734	44,845,699	48,466,303	49,623,880	50,671,246	51,999,753
Employee Benefits							
Employee Benefits	7,957,605	8,533,245	9,176,139	10,082,277	10,485,568	11,219,558	12,004,927
FICA and Medicare	869,483	871,611	866,575	938,000	975,520	1,043,806	1,116,873
Other/Wellness/Med exams	58,690	61,645	62,948	65,000	65,455 I	66,764 I	68,099
_	8,885,778	9,466,501	10,105,662	11,085,277	11,526,543	12,330,128	13,189,899
Other Expenses	4,086,048	4,395,932	4,645,018	4,683,980	4,824,499	4,969,234	5,118,311
Utilities (575.XXX)	-	-	-	3,000	3,150	3,308	3,473
Capital Outlay							
Tech Fee	-	-	-	-	-	-	-
Instructional	-	1,822	-	-	50,000	75,000	100,000
Academic Support	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	-
General Administration	-	-	-	-	-	-	-
Institutional Support	-	-	17,302	-	-	-	-
	-	1,822	17,302	-	50.000	75,000	100,000

	Actual			Projected		Projected		
_	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	
Other								
Marketing initiative	=	=	=	=	300,000	309,000	318,270 I	
New initiatives - Title III	-	-	-	-	71,000	137,000	204,000	
New initiatives - City Center	-	-	-	-	500,000	515,000	530,450 I	
New initiatives - North/Field F	-	-	-	-	-	500,000	1,000,000	
Non Tuition Expense	1,772,087	1,689,893	1,792,471	1,591,196	1,798,430 T	2,048,297 T	2,166,364 T	
Dual Credit Tuition	3,459,200	2,201,680	1,942,836	1,950,000	2,203,964 T	2,510,175 T	2,654,865 T	
Union Tuition Waiver	130,000	48,960	=	-	-	-	-	
Tuition Charge Back	226,302	214,634	109,388	150,000	169,536 T	193,090 T	204,220 T	
Bank Charges/Credit Card	256,679	261,413	297,603	356,500	402,930 C	406,959 C	411,029 C	
Other - misc and bad debts	347,429	281,571	255,756	420,550	475,322	541,361	572,566	
	6,191,697	4,698,151	4,398,054	4,468,246	5,921,182	7,160,883	8,061,764	
Contingency	-	-	-	400,000	400,000	400,000	400,000	
Transfers Out								
Childcare	-	-	-	-	-	-	-	
Farm	-	-	=	-	-	-	-	
Renaissance Center	59,946	83,743	-	-	-	-	-	
Food Service	-	-	68,063	-	-	-	-	
Foundation	539,990	558,002	384,172	405,694	413,808	422,084	430,526	
O&M Restricted fund	4,000,000	3,200,000	3,190,000	=	-	-	-	
Restricted fund	-	-	510,000	-	-	-	-	
O&M master plan costs	-	-	-	-	569,000	2,019,000	2,079,570	
Auxiliary transfers	<u> </u>	<del>-</del> .		<u> </u>		<u> </u>	-	
<del>-</del>	4,599,936	3,841,745	4,152,235	405,694	982,808	2,441,084	2,510,096	
Total Ed Fund Expenditures _	67,673,644	66,508,885	68,163,970	69,512,500	73,332,062	78,050,883	81,383,296	
Surplus (Deficit)	151,090	267,347	690,885	145,000	(115,142)	51,854	89,501	

A Projection based on prior years history.

C Increase based on credit hour increase

E Interest rates are estimated. Increase is projected once market stabilizes.

I Increase based on inflation (CPI)

T Increase based on tuition and credit hour increases.

# **Operation and Maintenance Fund**

#### OPERATION MAINTENANCE FUND PROJECTIONS

	Actual			Projected		Projected			
	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19		
Revenue Factors									
Assessed Valuation	18,670,894,035	17,850,068,427	17,696,962,322	17,873,931,945	18,231,410,584	18,778,352,902	19,341,703,489		
CPI	3.00%	1.70%	1.50%	0.80%	0.70%	2.00%	2.00%		
Tax Rate	8.11	8.53	8.99	8.95	8.95	8.95	8.95		
New Property % increase	0.90%	1.21%	1.50%	1.50%	1.50%	1.50%	2.00%		
Increase in EAV	94.60%	95.60%	99.14%	101.00%	102.00%	103.00%	103.00%		
Expenditure Factors									
Salaries					100-103%	100-103%	100-103%		
Adm Salaries					102.00%	102.00%	102.00%		
Support Staff Salaries					102.00%	102.00%	102.00%		
Clerical Salaries					102.00%	102.00%	102.00%		
Service Staff					102.00%	102.00%	102.00%		
Student Salaries					102.00%	102.00%	102.00%		
Employee Benefits					104.00%	107.00%	107.00%		
Other expenses					103.00%	103.00%	103.00%		
Utilities					104.00%	104.00%	106.00%		
Capital Outlay					200,000	225,000	250,000		
Master Plan					\$ 569,000	\$ 1,450,000	\$ 60,570		
Contingency					\$ 200,000	\$ 200,000	\$ 200,000		

#### OPERATION MAINTENANCE FUND PROJECTIONS

		Actual		Projected	Projected			
	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	
Revenue								
Local Government								
Current Taxes	14,955,715	15,042,004	15,709,492	16,045,000	16,397,990	16,971,920	17,650,796	
Back Taxes	38,439	63,803	187,408	70,000	70,000	72,100	74,263	
Other	=	=	=		=	-	=	
	14,994,154	15,105,807	15,896,900	16,115,000	16,467,990	17,044,020	17,725,059	
Fees	5,303	880	13,464	-	-	-	-	
Interest	-	-		-				
Facilities Rental	256,123	261,125	240,284	215,000	215,000	215,000	215,000	
Transfer from other funds	<u> </u>	<u> </u>		<u> </u>	569,000	2,019,000	2,079,570	
Total O&M Revenues	15,255,580	15,367,812	16,150,648	16,330,000	17,251,990	19,278,020	20,019,629	

#### OPERATION MAINTENANCE FUND PROJECTIONS

		Actual		Projected	Projected				
	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19		
Expenditures									
Salaries									
Adm Salaries	614,416	649,894	691,845	694,388	708,276	722,441	736,890		
Support Staff Salaries	713,547	748,393	792,819	908,806	926,982	945,522	964,432		
Clerical Salaries	423,539	458,795	470,228	451,867	460,904	470,122	479,525		
Service Staff	4,304,534	4,629,525	4,460,858	4,883,029	4,980,690	5,080,303	5,181,909		
Student Salaries	188,649	203,506	210,471	204,700	208,794	212,970	217,229		
_	6,244,685	6,690,113	6,626,221	7,142,790	7,285,646	7,431,359	7,579,986		
Employee Benefits									
Employee Benefits	1,604,707	1,849,370	1,961,854	2,062,509	2,145,009	2,295,160	2,455,821		
Other/Wellness/Med. exams	-	-	-	-	=	-	-		
_	1,604,707	1,849,370	1,961,854	2,062,509	2,145,009	2,295,160	2,455,821		
Other Expenses	1,208,177	1,280,379	1,329,228	1,478,794	1,523,158	1,568,853	1,615,918		
Utilities	2,217,550	2,231,683	2,059,987	2,425,907	2,522,943	2,623,861	2,781,293		
Capital Outlay	126,739	313,706	141,223	300,000	200,000	225,000	250,000		
Master Plan Operating Cost									
Multi-purpose/Field House	=	=	_	-	=	999,000	1,028,970		
Romeoville expansion	<del>-</del>	=	-	=	=	290,000	298,700		
City Center 2016	-	-	-	-	569,000	730,000	751,900		
· –	-	-	-	-	569,000	2,019,000	2,079,570		
North Campus Lease Pmt	617,065	-	(95)	-	-	-	-		
Contingency	-	-	-	200,000	200,000	200,000	200,000		
Transfers Out									
To O&M Restricted	2,650,000	2,900,000	3,775,000	2,675,000	2,775,000	2,875,000	2,975,000		
To Bond & Interest	· · · -	· · · · -	· · · · -	· · · · -	· · · · -	· · · · -	-		
<del>-</del>	2,650,000	2,900,000	3,775,000	2,675,000	2,775,000	2,875,000	2,975,000		
Total O&M Expenditures	14,668,923	15,265,251	15,893,418	16,285,000	17,220,756	19,238,232	19,937,588		
Surplus (Deficit)	586,657	102,561	257,230	45,000	31,234	39,787	82,042		
= -   (=)	,	,	=== ,===	,	,				

# OPERATION AND MAINTENANCE RESTRICTED FUND PROJECTIONS Years Ended June 30, 2017 through 2019

		Actual		Projected	Projected				
	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19		
Revenue Factors									
Assessed Valuation	18,670,894,035	17,850,068,427	17,696,962,322	17,873,931,945	18,231,410,584	18,778,352,902	19,341,703,489		
CPI	3.00%	1.70%	1.50%	0.80%	0.70%	2.00%	2.00%		
Tax Rate	0.61	0.62	0.62	0.60	0.60	0.60	0.60		
New Property % increase	0.90%	1.21%	1.50%	1.50%	1.50%	1.50%	2.00%		
Increase in EAV	94.60%	95.60%	99.14%	101.00%	102.00%	103.00%	103.00%		
Tuition Hours	351,151	323,441	305,993	298,000	300,980	303,990	307,030		
Less Adult Ed hours	16,856	13,378	14,755	15,476	15,631	15,787	15,945		
Less Dual Credit & Union	42,755	26,900	22,717	23,215	23,447	23,682	23,918		
	291,540	283,163	268,521	259,309	261,902	264,521	267,166		
Capital Assessment Fee	17.00	21.00	21.00	21.00	21.00	21.00	21.00		
Credit hour % increase	-4.09%	-7.89%	-5.39%	-2.61%	1.00%	1.00%	1.00%		
Expenditure Factors									
State Grants					-	-	-		
Debt Payments					Per Schedule	Per Schedule	Per Schedule		

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OPERATION AND MAINTENANCE RESTRICTED FUND PROJECTIONS

		Actual		Projected	Projected				
	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19		
Revenue									
Local Government									
Current Taxes	1,115,748	1,093,204	1,081,383	1,050,000	1,073,100	1,110,659	1,155,085		
Back Taxes	2,069	2,977	14,181	-	· · · · -	· · · · · -	-		
TIF reimbursement - Channahor		169,287	185,389	150,000	125,000	130,000	135,000		
	1,249,866	1,265,468	1,280,953	1,200,000	1,198,100	1,240,659	1,290,085		
Capital Assessment Fee	4,944,165	5,277,351	5,633,607	5,628,000	5,499,944	5,554,943	5,610,493		
State/Federal Grants	-	354,893	12,600	-	-	-	-		
Ramp Project	-	4,613,813	432,843	26,100,000	-	-	-		
Debt Proceeds	-	45,000,000	-	-	-	-	-		
Other Income and Interest	25,698	82,963	149,668	50,000	25,000	-	-		
Transfer In									
From O & M - Surplus & Cap	2,650,000	2,900,000	3,775,000	2,675,000	2,775,000	2,875,000	2,975,000		
From Ed Fund	4,000,000	3,200,000	3,190,000	-					
	6,650,000	6,100,000	6,965,000	2,675,000	2,775,000	2,875,000	2,975,000		
Total Revenues	12,869,729	62,694,488	14,474,671	35,653,000	9,498,044	9,670,602	9,875,578		
Expenditures									
Capital Expenditures	2,714,306	6,650,475	2,941,627	56,694,962	3,411,000	3,406,000	3,411,000		
Bond Project Expenditures	16,254,150	14,426,762	3,183,883	53,020,000	-	-	-		
Transfer Out									
To Bond & Interest 2008 issue	4,097,501	4,948,618	6,171,500	6,314,913	6,311,938	6,306,488	6,307,788		
To Bond & Interest 2013 issue	=	649,718	2,322,620	2,323,125	2,323,125	2,323,125	2,323,125		
To Bond & Interest 2003 issue	1,168,350	1,170,150		-					
Total Expenditures	24,234,307	27,845,723	14,619,630	118,353,000	12,046,063	12,035,613	12,041,913		
Surplus (Deficit)	(11,364,578)	34,848,765	(144,959)	(82,700,000)	(2,548,019)	(2,365,011)	(2,166,335)		
Beginning Fund Bal	62,647,981	51,283,403	86,132,168	85,987,209	3,287,209	739,190	(1,625,821)		
Ending Fund Bal	51,283,403	86,132,168	85,987,209	3,287,209	739,190	(1,625,821)	(3,792,157)		

Liability, Protection and Settlement Fund

## LIABILITY, PROTECTION AND SETTLEMENT FUND PROJECTIONS Years Ended June 30, 2017 through 2019

		Actual		Projected	Projected				
	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19		
Revenue Factors									
Assessed Valuation	18,670,894,035	17,850,068,427	17,696,962,322	17,873,931,945	18,231,410,584	18,778,352,902	19,341,703,489		
CPI	3.00%	1.70%	1.50%	0.80%	0.70%	2.00%	2.00%		
Tax Rate	0.47	0.46	0.31	0.31	0.31	0.31	0.31		
New Property % increase	0.90%	1.21%	1.50%	1.50%	1.50%	1.50%	2.00%		
Increase in EAV	94.60%	95.60%	99.14%	101.00%	102.00%	103.00%	103.00%		
Expenditure Factors									
Faculty Salary Allocation					0.00%	0.00%	0.00%		
Campus Police Salary Allocat	tion				0.00%	0.00%	0.00%		
Employee Benefits					107.00%	107.00%	107.00%		
Legal					105.00%	105.00%	105.00%		
Insurance					103.00%	103.00%	103.00%		

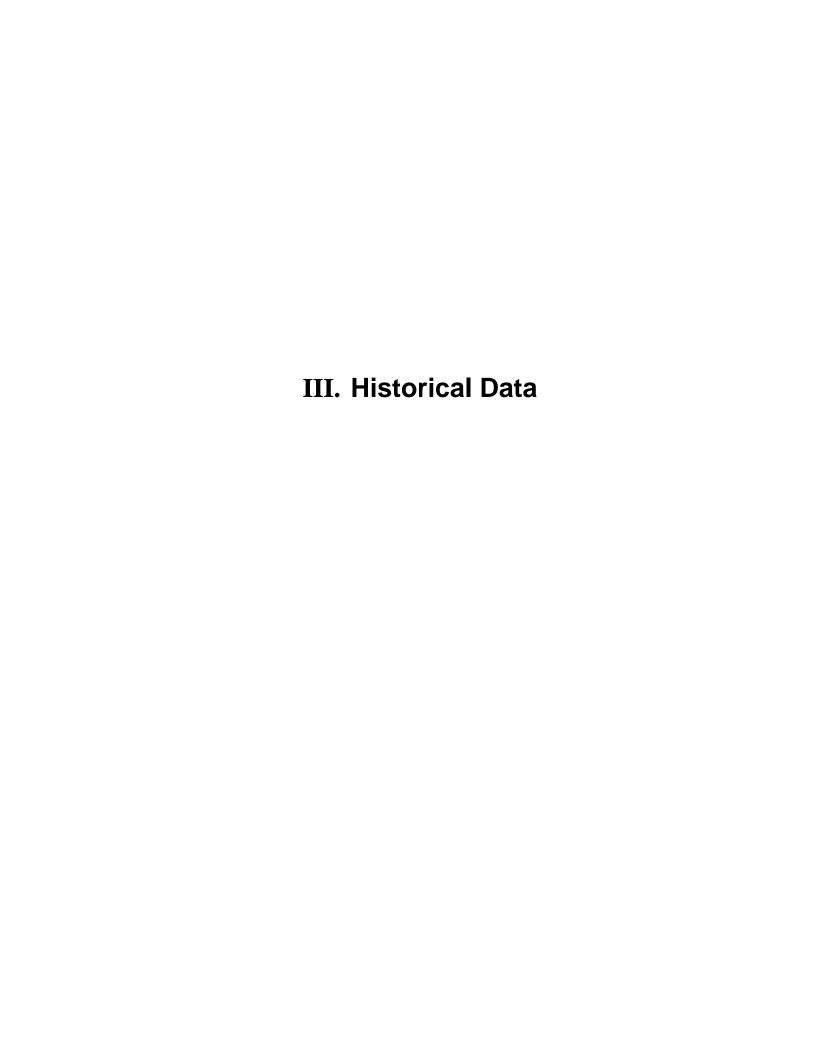
LIABILITY, PROTECTION AND SETTLEMENT FUND PROJECTIONS Years Ended June 30, 2017 through 2019

		Actual		Projected	Projected				
	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19		
Revenue									
Local Government									
Current Taxes	857,459	813,819	558,367	560,000	572,320	592,351	616,045		
Back Taxes	4,082	4,384	11,594	6,000	6,120	6,304	6,493		
Other	861,541	818,203	569,961	566,000	578,440	598,655	622,538		
Other Revenues		<u> </u>	<u> </u>	<u> </u>	<u>-</u> .		-		
Total Revenues	861,541	818,203	569,961	566,000	578,440	598,655	622,538		
Expenditures									
Salaries									
Office Salary Allocation	47,315	51,305	52,434	57,534	59,835	62,229	64,718		
Employee Benefits									
Employee Benefits	10,599	11,931	12,863	13,466	14,409	15,417	16,496		
Unemployment Insurance	26,777	46,635	83,978	100,000	107,000	114,490	122,504		
FICA and Medicare	37,376	58,566	96,841	113,466	121,409	129,907	139,001		
Legal	5,540	78,599	84,253	100,000	105,000	110,250	115,763		
Insurance	465,006	424,125	417,221	487,000	501,610	516,658	532,158		
Claims and Settlements	40,375	-	-	5,000	5,000	5,000	5,000		
Other	1,240	<u>-</u>	-		<u>-</u>	<u>-</u>	<u>-</u>		
Total Expenditures	596,852	612,595	650,749	763,000	792,854	824,044	856,639		
Surplus (Deficit)	264,689	205,608	(80,788)	(197,000)	(214,414)	(225,389)	(234,101)		
Total Expenditures	596,852	<u> </u>	· ·						

# **Health Insurance Fund**

HEALTH INSURANCE FUND PROJECTIONS Years Ended June 30, 2017 through 2019

		Actual		Projected _	Projected				
	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19		
Revenue Factors									
Investment Balance	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,127,360	698,064		
Interest Rate	0.69%	0.45%	0.46%	0.50%	2.00%	3.00%	3.00%		
Premium Increase	108.00%	108.00%	108.00%	100.00%	104.00%	107.00%	107.00%		
Expenditure Factors									
Healthcare Claims					107.00%	107.00%	107.00%		
Drug Claims/Workers Comp					108.00%	108.00%	108.00%		
Reinsurance Premium					110.00%	110.00%	110.00%		
Other					103.00%	103.00%	103.00%		
Revenue									
Premiums	10,263,216	11,225,668	12,048,353	12,500,000	13,000,000	13,910,000	14,883,700		
Dental buy-up premiums	50,748	57,703	58,045	50,000	52,000	55,640	59,535		
Employee contribution	286,866	435,433	522,123	550,000	599,200	641,144	686,024		
Cobra	50,885	36,306	32,257	30,000	30,000	30,000	30,000		
Interest	10,291	6,823	6,861	7,500	30,000	33,821	20,942		
	10,662,006	11,761,933	12,667,639	13,137,500	13,711,200	14,670,605	15,680,201		
Expenditures									
Employee Benefits									
Healthcare Claims	7,889,488	7,275,223	7,619,221	9,076,000	9,711,320	10,391,112	11,118,490		
Drug Claims	1,618,562	1,926,543	1,961,115	2,250,000	2,430,000	2,624,400	2,834,352		
Workers Comp Claims	736,683	1,066,024	125,073	749,500	809,460	874,217	944,154		
	10,244,733	10,267,790	9,705,409	12,075,500	12,950,780	13,889,729	14,896,996		
Reinsurance Premiums	396,582	458,328	480,245	560,000	616,000	677,600	745,360		
Administrative fees	442,208	428,732	450,354	502,000	517,060	532,572	548,549		
Total Expenditures	11,083,523	11,154,850	10,636,008	13,137,500	14,083,840	15,099,901	16,190,905		
Surplus (Deficit)	(421,517)	607,083	2,031,631	<u> </u>	(372,640)	(429,296)	(510,705)		



**COMMUNITY COLLEGE DISTRICT NO. 525** 

#### STUDENT ENROLLMENT AND DEMOGRAPHIC STATISTICS

		Fall Enro		Gender		Attendance		i	Enrollme	ent Status		
	Head	%		%			Full	Part	Continuing			Re-
Fall	Count	Change	FTE	Change	Male	<u>Female</u>	Time	Time	Student	New	<u>Transfer</u>	Admit
2015	14,944	(5.27%)	8,699	(3.56%)	45%	55%	36%	64%	54%	27%	2%	17%
2014	15,776	(6.48%)	9,020	(6.40%)	46%	54%	35%	65%	52%	30%	2%	16%
2013	16,870	8.22%	9,637	2.18%	46%	54%	35%	65%	55%	26%	2%	17%
2012	15,589	1.74%	9,431	(1.93%)	44%	56%	39%	61%	60%	18%	2%	20%
2011	15,322	(2.26%)	9,617	(1.91%)	43%	57%	42%	58%	62%	16%	3%	19%
2010	15,676	2.54%	9,804	4.08%	44%	56%	44%	56%	61%	17%	3%	19%
2009	15,288	8.52%	9,419	9.90%	44%	56%	44%	56%	58%	20%	3%	19%
2008	14,088	7.14%	8,571	8.79%	41%	59%	43%	57%	59%	23%	1%	17%
2007	13,149	1.74%	7,879	3.78%	41%	59%	41%	59%	59%	23%	1%	17%
2006	12,924	(0.75%)	7,592	1.19%	42%	58%	39%	61%	56%	25%	2%	17%
10 Year A 5 Year Av	9	1.51% (0.81%)		1.61% (2.32%)								

**N/A** - Information not available.

**COMMUNITY COLLEGE DISTRICT NO. 525** 

#### **TUITION AND FEE HISTORY**

Fiscal <u>Year</u>	Tuition Per Cr.Hr.	Student <u>Fee</u>	Technology <u>Fee</u>	Capital Assessment <u>Fee</u>	<u>Total</u>	<u>%</u>	ICCB Average Tuition and Fees	<u>%</u>
2015-16	84.00	4.00	6.00	21.00	115.00	0.00%	125.49	5.66%
2014-15	84.00	4.00	6.00	21.00	115.00	3.60%	118.77	5.43%
2013-14	80.00	4.00	6.00	21.00	111.00	3.74%	112.65	4.41%
2012-13	80.00	4.00	6.00	17.00	107.00	3.88%	107.89	3.85%
2011-12	76.00	4.00	6.00	17.00	103.00	0.00%	103.89	5.73%
2010-11	76.00	4.00	6.00	17.00	103.00	10.75%	98.26	10.57%
2009-10	67.00	4.00	6.00	16.00	93.00	5.68%	88.87	5.75%
2008-09	64.00	4.00	6.00	14.00	88.00	15.79%	84.04	6.89%
2007-08	62.00	3.00	6.00	5.00	76.00	4.11%	78.62	6.19%
2007-08	60.00	3.00	5.00	5.00	73.00	2.82%	74.04	5.89%
2005-07	58.00		5.00	5.00	71.00	4.41%		10.86%
		3.00					69.92	
2004-05	56.00	3.00	5.00	4.00	68.00	12.40%	63.07	6.09%
2003-04	51.00	3.00	4.50	2.00	60.50	8.04%	59.45	8.80%
2002-03	49.00	3.00	4.00	-	56.00	0.00%	54.64	6.47%
2001-02	49.00	3.00	4.00	-	56.00	5.66%	51.32	3.61%
2000-01	46.00	3.00	4.00	-	53.00	3.92%	49.53	4.69%
1999-00	44.00	3.00	4.00	-	51.00	4.08%	47.31	4.00%
1998-99	42.00	3.00	4.00	-	49.00	6.52%	45.49	3.74%
1997-98	41.00	3.00	2.00	-	46.00	4.55%	43.85	4.31%
1996-97	39.00	3.00	2.00	-	44.00	4.76%	42.04	4.29%
1995-96	39.00	3.00	-	-	42.00	7.69%	40.31	3.17%
1994-95	36.00	3.00	-	-	39.00	8.33%	39.07	4.21%
1993-94	33.00	3.00	-	-	36.00	5.88%	37.49	-
1992-93	31.00	3.00	-	-	34.00	6.25%		
1991-92	29.00	3.00	-	-	32.00	10.34%		
1990-91	26.00	3.00	-	-	29.00	16.00%		
1989-90	23.00	2.00	-	-	25.00	0.00%		
1988-89	23.00	2.00	-	-	25.00	8.70%		
1987-88	21.00	2.00	-	-	23.00	15.00%		
1986-87	18.00	2.00	-	-	20.00	0.00%		
1985-86	18.00	2.00	-	-	20.00	0.00%		
1984-85	18.00	2.00	-	-	20.00	0.00%		
1983-84	18.00	2.00	-	-	20.00	25.00%		
1982-83	15.00	1.00	-	-	16.00	14.29%		
1981-82	13.00	1.00	_	_	14.00	0.00%		
1980-81	13.00	1.00	_	_	14.00	0.00%		
1979-80	13.00	1.00	_	_	14.00	0.00%		
1978-79	13.00	1.00	_	_	14.00	0.00%		
1977-78	13.00	1.00	_	_	14.00	0.00%		
1976-77	13.00	1.00	_	_	14.00	7.69%		
1975-76	12.00	1.00	_	_	13.00	18.18%		
1974-75	10.00	1.00	_	_	11.00	0.00%		
1973-74	10.00	1.00	_	_	11.00	0.00%		
1972-73	10.00	1.00	_	-	11.00	40.49%		
1971-72	7.00	0.83	_	_	7.83	0.00%		
1970-71	7.00	0.83	_	_	7.83	0.00%		
1969-70	7.00	0.83	_	_	7.83	2.09%		
1968-69	7.00	0.63	<u>-</u>	<u>-</u> _	7.63 7.67	-28.12%		
1966-69	10.00	0.67	-	-	10.67	0.00%		
1967-66	10.00	0.67	<u>-</u> -	<u>-</u>		0.00%		
100-0061	10.00	0.07	-	-	10.67	-		

#### **COMMUNITY COLLEGE DISTRICT NO. 525**

#### STATE REIMBURSEMENT RATES

					(2)							
			(1)		Actual	<b>Amounts Re</b>		ICCB Aver	age Rates			
Fiscal	<b>Credit Hours</b>	%	<b>Credit Hours</b>	%	Ave. Reimb	%		%	Ave. Reimb	%		
<u>Year</u>	<u>Earned</u>	Inc.(Dec)	<u>Paid</u>	Inc.(Dec)	<u>Rate</u>	Inc.(Dec)	<b>Dollars</b>	Inc.(Dec)	<u>Rate</u>	Inc.(Dec)		
0040.47			007.044	(7.040()								
2016-17			267,241	(7.04%)								
2015-16			287,487	(8.35%)	*	*	*	*	*	*		
2014-15	279,738	(6.97%)	313,679	(7.22%)	23.75	12.35%	7,448,835	4.24%	32.29	1.00%		
2013-14	300,693	(8.43%)	338,079	(0.85%)	21.14	1.78%	7,146,016	0.92%	31.97	1.43%		
2012-13	328,387	(6.67%)	340,969	11.38%	20.77	(10.09%)	7,081,147	0.14%	31.52	N/A		
2011-12	351,842	(1.05%)	306,138	13.15%	23.10	(11.62%)	7,071,381	0.00%	N/A	N/A		
2010-11	355,567	10.67%	270,565	9.67%	26.14	(12.46%)	7,071,381	(4.00%)	39.23	-0.03%		
2009-10	321,300	11.40%	246,706	6.06%	29.86	1.99%	7,365,717	8.17%	39.24	18.77%		
2008-09	288,411	10.79%	232,611	6.72%	29.27	1.70%	6,809,104	8.54%	33.04	0.52%		
2007-08	260,332	4.89%	217,963	0.68%	28.78	0.72%	6,273,417	1.40%	32.87	2.82%		
2006-07	248,207	7.73%	216,494	2.54%	28.58	(5.83%)	6,186,546	(3.43%)	31.97	2.47%		
2005-06	230,398	1.40%	211,124	4.71%	30.34	(5.96%)	6,406,356	(1.52%)	31.20	-7.23%		
2004-05	227,216	1.56%	201,624	1.26%	32.27	(6.27%)	6,505,564	(5.08%)	33.63	-5.26%		
2003-04	223,735	3.23%	199,109	6.51%	34.42	1.32%	6,853,970	7.92%	35.50	10.32%		

<sup>\*</sup> Numbers are not available since the State of Illinois has not approved a 2015-16 Budget

<sup>(1)</sup> Excludes restricted hours under new funding formula.

<sup>(2)</sup> Includes 2.25% mid-year budget reduction for FY15 and 2.5% mid-year budget reduction for FY09

#### **COMMUNITY COLLEGE DISTRICT NO. 525**

#### STATE FUNDING

	2045 40	(1)	2042.44	2042.42	2044-42	2040 44	2000 40	(1)	2007.00	2000 07
Education Fund	<u>2015-16</u>	<u>2014-15</u>	<u>2013-14</u>	<u>2012-13</u>	<u>2011-12</u>	<u>2010-11</u>	<u>2009-10</u>	<u>2008-09</u>	<u>2007-08</u>	<u>2006-07</u>
Credit Hour	*	7,448,835	7,146,016	7,048,510	6,994,843	6,994,843	7,290,831	6,735,316	6,273,417	6,186,546
Square Footage	_	7,440,033	7,140,010	32,637	76,538	76,538	74,886	73,788	76,411	69,237
Hold Harmless	_	_	_	52,007	70,550	70,550	7-4,000	73,700	70,411	00,207
Career & Technical Education	*	645,414	669,381	653,001	707,431	689,329	622,056	351,297	299,612	293,680
Performance Based	_	040,414	-	000,001	707,431	-	022,000	331,237	200,012	255,000
Total		8,094,249	7,815,397	7,734,148	7,778,812	7,760,710	7,987,773	7,160,401	6,649,440	6,549,463
Total	-100.00%	3.57%	1.05%	-0.57%	0.23%	-2.84%	11.55%	7.68%	1.53%	#DIV/0!
Operation & Maintenance	100.0070	0.07 70	1.0070	0.01 70	0.2070	2.0470	11.0070	7.0070	1.0070	//DIV/0.
Deferred Maintenance	_	_	_	_	_	_	_	_	_	_
Capital Renewal	_	_	_	_	_	_	_	_	_	_
ADA Grant	_	_	_	_	_	_	_	_	_	_
Capital Appropriation	_	_	_	_	_	_	_	_	_	_
Total										
Total	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Restricted Purposes	0.0070	0.0070	0.0070	0.0070	0.0070	0.0070	0.0070	0.0070	0.0070	0.0070
Current Workforce	_	_	_	_	_	_	_	_	_	_
Workforce Development										
Business & Industry	-	-	-	-	131,935	130,203	121,281	116,490	104,658	103,596
Education to Careers	-	-	-	-	-	-		-	-	-
Welfare to Work	-	_	_	_	_	_	_	_	_	_
Advanced Technology										
Instructional Equip	-	-	_	-	_	-	-	-	_	-
Technology Support	-	-	_	-	-	-	-	-	-	-
Staff Tech Skills	-	-	_	-	-	-	-	-	-	-
Retirees Health Insurance	_	-	-	-	_	-	-	-	-	-
Special Populations	-	-	-	-	_	-	-	-	-	-
Student Support Services	-	-	-	-	_	-	-	-	-	-
P-16 Initiative	-	-	-	-	-	-	-	-	122,007	122,837
Additional Designated	-	-	-	-	_	-	-	-	-	-
Student Success	-	-	-	-	-	-	-	-	-	121,355
Special Initiative	-	-	-	-	-	-	-	-	-	-
Community College On-line	-	-	-	-	-	-	-	-	-	-
Total	-	-	-		131,935	130,203	121,281	116,490	226,665	347,788
	0.00%	0.00%	0.00%	-100.00%	1.33%	7.36%	4.11%	-48.61%	-34.83%	#DIV/0!
Total All Funds		8,094,249	7,815,397	7,734,148	7,910,747	7,890,913	8,109,054	7,276,891	6,876,105	6,897,251
	-100.00%	3.57%	1.05%	-2.23%	0.25%	-2.69%	11.44%	5.83%	-0.31%	#DIV/0!

<sup>\*</sup> Numbers are not available since the State of Illinois has not approved a 2015-16 Budget

<sup>(1)</sup> Includes 2.25% mid-year budget reduction for FY15 and 2.5% mid-year budget reduction for FY09

**COMMUNITY COLLEGE DISTRICT NO. 525** 

# ASSESSED VALUE AND TAX LEVY OF TAXABLE PROPERTY (Unaudited)

**Last Ten Fiscal Years** 

Year of	Tax	Assessed		Tax Levy		Current Year Taxes	Percent of Levy
Levy	Rates	Valuation	<u></u> %	\$	%	Collected	Collected
2014	0.3086	\$17,696,962,322	(0.86%)	\$ 54,603,348	3.55%	\$ 54,332,501	99.50%
2013	0.2954	17,850,068,427	(4.40%)	52,733,266	2.15%	52,577,735	99.71%
2012	0.2766	18,670,894,035	(5.40%)	51,623,161	6.06%	51,321,101	99.41%
2011	0.2466	19,737,548,883	(5.19%)	48,671,918	2.91%	48,042,862	98.71%
2010	0.2272	20,818,247,143	(2.30%)	47,296,757	3.44%	46,966,219	99.30%
2009	0.2146	21,307,945,484	0.51%	45,724,841	13.75%	45,253,617	98.97%
2008	0.1896	21,200,304,630	7.62%	40,198,903	7.42%	39,834,732	99.09%
2007	0.1900	19,698,629,345	10.63%	37,422,299	8.35%	37,269,645	99.59%
2006	0.1939	17,805,881,791	16.38%	34,538,141	8.10%	34,429,529	99.69%
2005	0.2088	15,299,377,998	13.16%	31,949,879	10.31%	31,862,464	99.73%
Ten Year Average Increase		3.02%		6.60%		99.37%	
Five Year Average Increase			(3.63%)		3.62%		99.33%

**Note:** Assessed value is computed by various county's clerks offices and is equal to approximately one-third of the estimated actual value.

**Sources:** Cook, Grundy, Kankakee, Kendall, LaSalle, Livingston and Will County Clerk's Office.

#### **COMMUNITY COLLEGE DISTRICT NO. 525**

#### TAX LEVY AND RATES

Tax Levy Year	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005	Average
Assessed Valuation:											
Will	14,731,038,083	14,867,060,257	15,544,164,034	16,518,909,440	17,379,370,763	17,815,228,170	17,771,973,559	16,534,910,793	14,863,882,795	12,966,280,219	
Grundy	1,745,702,192	1,748,545,924	1,833,949,279	1,843,748,706	1,865,970,346	1,930,688,896	1,912,013,367	1,836,955,036	1,762,421,854	1,225,476,232	
Cook	715,476,997	733,433,150	778,150,559	840,592,313	1,000,721,301	1,011,849,637	990,449,811	849,389,721	782,823,670	769,914,664	
Kendall	130,913,095	343,315,735	352,676,497	369,284,162	408,694,865	420,300,593	403,060,198	361,371,994	284,933,602	233,546,076	
Livingston	351,153,144	135,129,678	139,132,599	141,716,706	140,139,219	116,237,372	112,139,061	105,999,749	102,631,215	95,746,805	
LaSalle	22,111,583	22,023,544	22,250,453	22,731,762	22,773,620	13,072,938	10,173,110	9,534,600	8,819,385	8,069,408	
Kankakee	567,228	560,139	570,614	565,794	577,029	567,878	495,524	467,452	369,270	344,594	
	17,696,962,322	17,850,068,427	18,670,894,035	19,737,548,883	20,818,247,143	21,307,945,484	21,200,304,630	19,698,629,345	17,805,881,791	15,299,377,998	
% Increase EAV	-0.86%	-4.40%	-5.40%	-5.19%	-2.30%	0.51%	7.62%	10.63%	16.38%	13.16%	3.02%
Tax Rates											
Education	0.1747	0.1666	0.1552	0.1391	0.1291	0.1228	0.1176	0.1106	0.1109	0.1185	
O & M	0.0899	0.0853	0.0811	0.0717	0.0650	0.0589	0.0592	0.0611	0.0645	0.0698	
Bond & Int	0.0340	0.0322	0.0290	0.0257	0.0233	0.0237	-	-	-	-	
Audit	0.0006	0.0005	0.0005	0.0005	0.0005	0.0004	0.0004	0.0005	0.0005	0.0005	
LP&S	0.0032	0.0046	0.0047	0.0043	0.0039	0.0038	0.0075	0.0127	0.0129	0.0145	
Life Safety	0.0062	0.0062	0.0061	0.0053	0.0054	0.0050	0.0049	0.0051	0.0051	0.0055	
Total	0.3086	0.2954	0.2766	0.2466	0.2272	0.2146	0.1896	0.1900	0.1939	0.2088	
Limiting Rate	0.2636	0.2636	0.2446	0.2226	0.2050	0.1915	0.1890	0.1891	0.1950	0.2074	
Tax Extensions											
Education	30,908,252	29,732,333	28,974,434	27,449,763	26,868,215	26,171,376	24,941,905	21,786,022	19,752,667	18,134,412	
O & M	15,908,346	15,232,409	15,145,028	14,147,138	13,543,827	12,543,661	12,551,285	12,032,315	11,489,213	10,682,105	
Bond & Int	6,022,677	5,747,931	5,412,553	5,081,176	4,858,538	5,039,433	-	-	-	-	
Audit	103,567	89,430	92,962	97,633	100,106	85,145	83,591	94,207	87,272	76,431	
LP&S	565,435	824,121	868,313	842,229	805,048	819,820	1,582,802	2,507,902	2,299,755	2,215,435	
Life Safety	1,095,071	1,107,042	1,129,871	1,053,979	1,121,023	1,065,406	1,039,320	1,001,853	909,234	841,496	
Total	54,603,348	52,733,266	51,623,161	48,671,918	47,296,757	45,724,841	40,198,903	37,422,299	34,538,141	31,949,879	
% Increase in extension	3.55%	2.15%	6.06%	2.91%	3.44%	13.75%	7.42%	8.35%	8.10%	10.31%	6.60%

**COMMUNITY COLLEGE DISTRICT NO. 525** 

### TOTAL PROPERTY VALUE AND NEW CONSTRUCTION

Levy <u>Year</u>	Total Assessed Value (EAV)		Increase (Decrease)	% Change		New Construction	% of EAV	СРІ
2014	\$	17,696,962,322	\$ (153,106,105)	(0.86%)	\$	221,750,765	1.25%	1.50%
2013		17,850,068,427	(820,825,608)	(4.40%)		213,027,060	1.19%	1.70%
2012		18,670,894,035	(1,066,654,848)	(5.40%)		168,626,943	0.90%	3.00%
2011		19,737,548,883	(1,080,698,260)	(5.19%)		297,439,452	1.51%	1.50%
2010		20,818,247,143	(489,698,341)	(2.30%)		380,327,252	1.83%	2.70%
2009		21,307,945,484	107,640,854	0.51%		388,314,329	1.82%	0.10%
2008		21,200,304,630	1,501,675,285	7.62%		671,697,506	3.17%	4.10%
2007		19,698,629,345	1,892,747,554	10.63%		797,153,212	4.05%	2.50%
2006		17,805,881,791	2,506,503,793	16.38%		986,857,672	5.54%	3.40%
2005		15,299,377,998	1,779,445,091	13.16%		910,492,989	5.95%	3.30%

Sources: Will, Grundy, Kankakee, Kendall, LaSalle, Livingston and Cook County Clerk's Office.

**COMMUNITY COLLEGE DISTRICT NO. 525** 

#### REPRESENTATIVE (DIRECT AND OVERLAPPING) TAX RATES

Taxing Districts	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Joliet Junior College	\$ 0.3086	\$ 0.2954	0.2766	\$ 0.2466 \$	0.2272 \$	0.2146 \$	0.1896 \$	0.1900 \$	0.1939 \$	0.2088
Will County Will County Forest Preserve	0.6433 0.1977	0.6216 0.1970	0.5908 0.1859	0.5551 0.1693	0.5274 0.1567	0.5024 0.1519	0.4942 0.1445	0.4943 0.1424	0.5154 0.1369	0.5380 0.1481
Troy Township Road Funds DuPage Township	0.0989 0.0824	0.0958 0.0805	0.0890 0.0769	0.0817 0.0708	0.0743 0.0662	0.0687 0.0665	0.0679 0.0633	0.0717 0.0534	0.0791 0.0545	0.0830 0.0565
Village of Bolingbrook Bolingbrook Park District	0.9833 0.6704	0.9823 0.6628	0.8647 0.6235	0.6968 0.5429	0.6666 0.4842	0.6202 0.4554	0.6202 0.4351	0.6095 0.4433	0.6098 0.4470	0.6528 0.4546
Fountaindale Public Library UD 365-U Valley View	0.5805 7.6318	0.5630 7.3668	0.5060 6.7687	0.4365 5.9062	0.4073 5.2276	0.4045 4.9435	0.3685 4.5671	0.2838 4.6476	0.2900 4.7837	0.3018 5.0327
Total	\$ 11.1969	\$ 10.8652	9.9821	\$ 8.7059 \$	7.8375 \$	7.4277 \$	6.9504 \$	6.9360 \$	7.1103 \$	7.4763
Total annual % increase (decrease)	3.05%	8.85%	14.66%	11.08%	5.52%	6.87%	0.21%	(2.45%)	(4.90%)	(0.61%)
Joliet Junior College annual % increase (decrease)	4.47%	6.80%	12.17%	8.54%	5.87%	13.19%	(0.21%)	(2.01%)	(7.14%)	(2.52%)
Joliet Junior College Rate as a % of total rate	2.76%	2.72%	2.77%	2.83%	2.90%	2.89%	2.73%	2.74%	2.73%	2.79%

This tax rate represents the tax code in the district with the largest EAV. The College's tax rate ranges from 2.72% to 2.90% of the total taxes paid by the residents. Due to tax cap legislation, the Colleges rate along with all other taxing bodies in Cook and collar counties has been restricted by the percentage of new construction in the district and the Consumer Price Index (CPI). The highest increase to a taxpayer over the last 10 years due to an increase in the College's rate was 13.19% in 2009 of which 12.50% was due to the debt service tax levy on the referendum bond.

**COMMUNITY COLLEGE DISTRICT NO. 525** 

### **EDUCATION FUND REVENUES BY SOURCE (Audited)**

**Last Ten Fiscal Years** 

Year	Total	Property Taxes	Replacement Taxes	Tuition and Fees	State and Federal	Interest	Miscellaneous
2015	\$ 68,681,610	\$ 30,883,392	\$ 2,105,394	\$ 26,962,844	\$ 8,183,985	\$ 100,842	\$ 445,153
2014	66,752,316	29,476,503	1,957,680	26,934,671	7,900,713	67,516	415,233
2013	67,824,734	28,689,371	1,935,192	28,814,158	7,811,991	65,403	508,619
2012	65,906,433	27,287,817	1,894,010	28,480,466	7,825,591	65,603	352,946
2011	67,200,554	26,771,034	2,058,866	30,148,679	7,799,505	70,750	351,720
2010	61,840,994	26,076,451	1,587,629	25,682,398	8,033,787	157,047	303,682
2009	57,103,728	24,741,384	1,962,477	22,027,860	7,237,766	583,225	551,016
2008	50,800,428	21,655,999	2,243,420	19,235,665	6,722,130	748,080	195,134
2007	47,164,982	19,896,143	2,097,884	17,615,727	6,611,275	592,573	351,380
2006	43,342,270	17,934,479	1,922,876	16,119,975	6,818,265	322,073	224,602

**Note:** The miscellaneous category includes transcript fees, sales of services and other income.

**COMMUNITY COLLEGE DISTRICT NO. 525** 

#### **EDUCATION FUND EXPENDITURES BY OBJECT (Audited)**

**Last Ten Fiscal Years** 

Year	Total	Faculty Salaries	Support Salaries	Employee Benefits	Other Expenses	Capital Expenditures	Utilities	Non-Tuition Expenditures
2015	\$ 64,011,735	\$ 29,576,249	\$ 15,269,450	\$ 10,105,662	\$ 4,645,018	\$ 17,302	\$ -	\$ 4,398,054
2014	62,667,140	29,577,242	14,527,492	9,466,501	4,395,932	1,822	-	4,698,151
2013	63,073,709	29,198,562	14,711,623	8,885,779	4,086,048	-	-	6,191,697
2012	61,420,299	28,980,785	14,547,973	8,198,587	4,201,442	15,534	409	5,475,569
2011	61,891,819	27,996,832	15,133,586	7,768,532	5,145,148	658,987	6,560	5,182,174
2010	58,313,115	26,308,406	14,655,699	7,201,012	5,940,760	415,287	10,920	3,781,031
2009	53,357,398	23,835,814	13,665,161	6,016,424	5,623,907	910,928	14,278	3,290,886
2008	46,899,151	20,361,048	12,040,158	5,710,006	5,424,975	748,118	9,807	2,605,039
2007	43,887,802	18,138,341	11,730,322	5,674,782	4,945,202	846,380	43,802	2,508,973
2006	41,152,934	17,039,055	11,672,964	5,531,927	4,812,520	520,298	53,495	1,522,675

**Note:** Other expenses represent contractual services, supplies, fixed charges, conferences and meetings. Non-tuition expenses are primarily tuition waivers for dual credit students, senior citizens, adult basic education and College employees and dependents.

**COMMUNITY COLLEGE DISTRICT NO. 525** 

### **OPERATION AND MAINTENANCE FUND REVENUES BY SOURCE (Audited)**

**Last Ten Fiscal Years** 

Total		Property Taxes		Fees	Misc	ellaneous
\$ 16,150,648	\$	15,896,900	\$	272	\$	253,476
15,347,812		15,105,807		242		241,763
15,255,581		14,994,155		5,303		256,123
14,340,346		14,054,349		23,547		262,450
13,781,672		13,499,606		423		281,643
12,800,799		12,497,090		820		302,889
12,716,417		12,453,334		416		262,667
12,024,950		11,954,177		242		70,531
11,631,848		11,570,045		376		61,427
10,627,918		10,559,567		430		67,921
\$	\$ 16,150,648 15,347,812 15,255,581 14,340,346 13,781,672 12,800,799 12,716,417 12,024,950 11,631,848	\$ 16,150,648 \$ 15,347,812 15,255,581 14,340,346 13,781,672 12,800,799 12,716,417 12,024,950 11,631,848	Total         Taxes           \$ 16,150,648         \$ 15,896,900           15,347,812         15,105,807           15,255,581         14,994,155           14,340,346         14,054,349           13,781,672         13,499,606           12,800,799         12,497,090           12,716,417         12,453,334           12,024,950         11,954,177           11,631,848         11,570,045	Total         Taxes           \$ 16,150,648         \$ 15,896,900         \$           15,347,812         15,105,807           15,255,581         14,994,155           14,340,346         14,054,349           13,781,672         13,499,606           12,800,799         12,497,090           12,716,417         12,453,334           12,024,950         11,954,177           11,631,848         11,570,045	Total         Taxes         Fees           \$ 16,150,648         \$ 15,896,900         \$ 272           15,347,812         15,105,807         242           15,255,581         14,994,155         5,303           14,340,346         14,054,349         23,547           13,781,672         13,499,606         423           12,800,799         12,497,090         820           12,716,417         12,453,334         416           12,024,950         11,954,177         242           11,631,848         11,570,045         376	Total         Taxes         Fees         Misc           \$ 16,150,648         \$ 15,896,900         \$ 272         \$           15,347,812         15,105,807         242         242           15,255,581         14,994,155         5,303         5,303           14,340,346         14,054,349         23,547         23,547           13,781,672         13,499,606         423         423           12,800,799         12,497,090         820         416           12,024,950         11,954,177         242           11,631,848         11,570,045         376

**Note:** The miscellaneous category includes facilities rental, sales of services and other income.

**COMMUNITY COLLEGE DISTRICT NO. 525** 

### OPERATION AND MAINTENANCE FUND EXPENDITURES BY OBJECT (Audited)

**Last Ten Fiscal Years** 

Year	Total	Salaries	Employee Benefits	Other Expenses	Capital Expenditures	<u>Utilities</u>	Debt Service Transfer	
2015	\$ 12,118,418	\$ 6,626,221	\$ 1,961,854	\$ 1,329,133	\$ 141,223	\$ 2,059,987	\$ -	
2014	12,365,251	6,690,113	1,849,370	1,280,379	313,706	2,231,683	-	
2013	12,018,923	6,244,685	1,604,707	1,825,242	126,739	2,217,550	-	
2012	11,791,157	6,341,158	1,447,990	1,591,605	356,928	2,053,476	-	
2011	11,324,059	6,149,313	1,262,061	1,527,724	256,318	1,901,818	226,825	
2010	11,052,917	5,869,977	1,174,203	1,565,974	225,214	1,989,449	228,100	
2009	10,986,708	5,405,986	1,145,593	1,426,108	249,576	2,070,220	689,225	
2008	10,128,462	4,748,017	1,093,445	1,510,904	524,190	1,686,516	565,390	
2007	9,832,856	4,528,960	1,119,885	1,322,476	392,834	1,743,263	725,438	
2006	9,125,312	4,346,086	1,076,193	1,319,318	463,999	1,547,919	371,797	

**Note:** Other expenses represent contractual services, supplies, fixed charges, conferences and meetings.

**COMMUNITY COLLEGE DISTRICT NO. 525** 

# RATIO OF NET GENERAL DEBT TO ASSESSED VALUE AND NET GENERAL DEBT PER CAPITA

**Last Ten Fiscal Years** 

Fiscal Year	Net General Debt	Assessed Value	Estimated Population	Ratio of Net General Bonded Debt to Assessed Valuation	Net Bonded Debt per Capita
2015	\$ 221,235,049	\$17,696,962,322	738,600	1.2501%	\$ 299.53
2014	226,277,628	17,850,068,427	738,600	1.2677%	306.36
2013	168,931,845	18,670,894,035	738,600	0.9048%	228.72
2012	162,807,983	19,737,548,883	738,600	0.8249%	220.43
2011	165,809,906	20,818,247,143	738,600	0.7965%	224.49
2010	167,568,884	21,307,945,484	733,672	0.7864%	228.40
2009	79,460,964	21,200,304,630	727,074	0.3748%	109.29
2008	10,359,900	19,698,629,345	717,650	0.0526%	14.44
2007	12,322,125	17,805,881,791	703,000	0.0692%	17.53
2006	13,862,292	15,299,377,998	650,000	0.0906%	21.33

**Sources:** Cook, Grundy, Kankakee, Kendall, LaSalle, Livingston and Will County Clerk's Office Illinois Community College Board and District records.

**COMMUNITY COLLEGE DISTRICT NO. 525** 

#### **FUND BALANCES**

**Last Ten Fiscal Years** 

Fiscal Year	Education	Operation & Maintenance	Operation & Maintenance Restricted	Liability, Protection, & Settlement	Health Insurance
2015	\$ 18,675,671	\$ 4,606,977	\$ 85,987,209	\$ 1,476,116	\$ 5,986,565
2014	17,984,787	4,349,747	86,132,168	1,556,904	3,954,935
2013	17,717,440	4,247,187	51,283,403	1,351,296	3,347,852
2012	17,566,350	3,660,528	62,647,981	1,086,607	3,769,369
2011	17,424,458	3,361,339	101,511,037	934,026	4,212,679
2010	15,553,853	2,803,726	142,303,484	1,028,044	5,763,159
2009	12,484,697	2,605,844	74,217,582	1,009,042	5,919,367
2008	11,639,009	2,486,135	5,098,872	774,446	5,989,770
2007	8,283,800	2,199,647	6,158,682	575,890	4,703,332
2006	6,929,640	1,862,655	5,357,555	520,405	3,471,770
10 year Ave.	\$ 14,425,970.50	\$ 3,218,378.50	\$ 62,069,797.30	\$ 1,031,277.60	\$ 4,711,879.80

**Source:** Annual audited financial statements.

Note: The Education and Operation & Maintenance Funds are the main operating funds of the College. These fund balances are presented on a budgetary basis which represents the full accrual of property taxes for the current levy year. As of June 30, 2015, \$24,882,401 has not been collected from the current year levy. The operating fund balances as of June 30, 2015 represent 26.70% of FY2016 budgeted expenses for those funds. (Ed and O&M)

The Operation & Maintenance Restricted Fund accounts for major capital projects funded by Life Safety, State grants, bond proceeds and reserves designated by the Board. The fund balance as of June 30, 2015 has been budgeted for master plan, deferred maintenance projects, and state funding projects (RAMP).

## **COMMUNITY COLLEGE DISTRICT NO. 525**

#### **MISCELLANEOUS STATISTICS**

Year Founded		1901			
District Data Population		738,600			
Communities Served Braceville Braidwood Bolingbrook Carbon Hill Channahon Coal City Crest Hill Custer Park Diamond	Elwood Essex Frankfort Gardner Godley Joliet Kinsman Lemont Lisbon	Mazon Millington Minooka Mokena Morris New Lenox Newark Odell Orland Parl		Ransom Ritchie Rockdale Romeoville Tinley Park Shorewood So. Wilmington Symerton Verona	
Dwight East Brooklyn Eileen	Lockport Manhattan Marley	Peotone Plainfield Plattville		Wilton Center Wilmington	
Accreditation  North Central Associa  Colleges and Sch  Next Accreditation Re	ools (Higher Learn	ing Commission)		2015 2023	
Employee Data Faculty Administrators/Profes Support, Clerical and			2015 221 85 288		2014 221 80 288
Degree and Certificates AA, AS and AGS AAS Certificates	s Awarded		FY 2015 1019 638 585		866 714 456

# JOLIET JUNIOR COLLEGE - COMMUNITY COLLEGE DISTRICT NO. 525

#### TIF DISTRICT STATISTICS

BASE	TAXING	ENDING	INITIAL EAV	AGGREGATE	INCREMENT	LOST REVENUE			
YEAR	DISTRICT	YEAR	BASE YEAR	EAV	EAV	FROM TIF	RATE	Distributions	County
1985	Gardner	2021	5,937,576	19,044,329	13,106,753	40,487	0.3089	_	Grundy
1985	Morris	2021	19,334,354	71,667,422	52,333,068	161,657	0.3089		Grundy
1905	Lemont - Main Street	2015	3,231,716	14,691,772	11,460,056	35,412	0.3069		Cook
1991	Braidwood #2	2015	479,186	1,750,677	1,271,491	3,923	0.3090		Will
1992		2015	9,226,514	9,624,865	398,351	3,923 1,229	0.3085		Will
1993	Bolingbrook#2 Elwood #1	2016							Will
1999	Plainfield #1	-	170,063	89,757,945	89,587,882	276,379	0.3085 0.3085		Will
		2020	3,902,976	11,682,242	7,779,266	23,999			
1989	Romeoville #1	2021	8,229,161	34,127,666	25,898,505	79,897	0.3085	-,	Will
1999	Channahon Aux Sable	2022 2022	206,600	80,109,999	79,903,399	246,822	0.3089		Grundy Will
1999	Joliet #2		7,980,312	13,290,210	5,309,898	16,381	0.3085		
2003	Bolingbrook#3	2026	44,850	10,194,109	10,149,259	31,310	0.3085		Will
2003	Romeoville #2	2026	10,089,426	11,965,827	1,876,401	5,789	0.3085		Will
2005	Lemont - Canal District	2028	3,308,391	6,339,477	3,031,086	9,366	0.3090		Cook
2006	Romeoville #3	2029	282,000	916,575	634,575	1,958	0.3085		Will
2007	Gardner Ind.	2030	227,715	349,519	121,804	376	0.3089		Grundy
2007	Grundy EDPA #1	2030	18,076,587	28,725,557	10,648,970	32,895	0.3089		Grundy
2008	Dwight	2031	3,723,825	4,848,407	1,124,582	3,474	0.3089		Grundy
2008	Mokena #1	2031	7,052,934	7,459,508	406,574	1,254	0.3085		Will
2008	Lockport #1	2031	24,562,598	24,919,229	356,631	1,100	0.3085		Will
2009	Lemont - Gateway	2032	8,057,070	4,382,093	(3,674,977)	(11,356)	0.3090		Cook
2010	Grundy EDPA #2	2033	5,626,305	5,653,850	27,545	85	0.3089		Grundy
2010	Coal City	2033	29,950,330	30,722,820	772,490	2,386	0.3089		Grundy
2010	Wilmington	2033	634,376	687,704	53,328	165	0.3085	-	Will
2011	Braidwood #3	2034	6,631,716	7,004,913	373,197	1,151	0.3085	-	Will
2011	Joliet #3	2034	10,068,519	10,748,814	680,295	2,099	0.3085	-	Will
2011	Diamond	2034	19,800	176,543	156,743	484	0.3085	-	Will
2011	Rockdale	2034	26,102,319	28,438,833	2,336,514	7,208	0.3085	-	Will
2013	Channahon #1	2036	3,465,206	3,465,206	-	-	0.3085	-	Will
2014	Mazon	2037	5,527,860	5,540,857	12,997	40	0.3089	-	Grundy
2014	Morris Marina	2037	2,499,940	2,520,968	21,028	65	0.3089	19	Grundy
	Total	_	224,650,225	540,807,936	316,157,711	976,033		216,334	

**Note:** Only Will, Grundy and Cook have TIF districts within the College District.

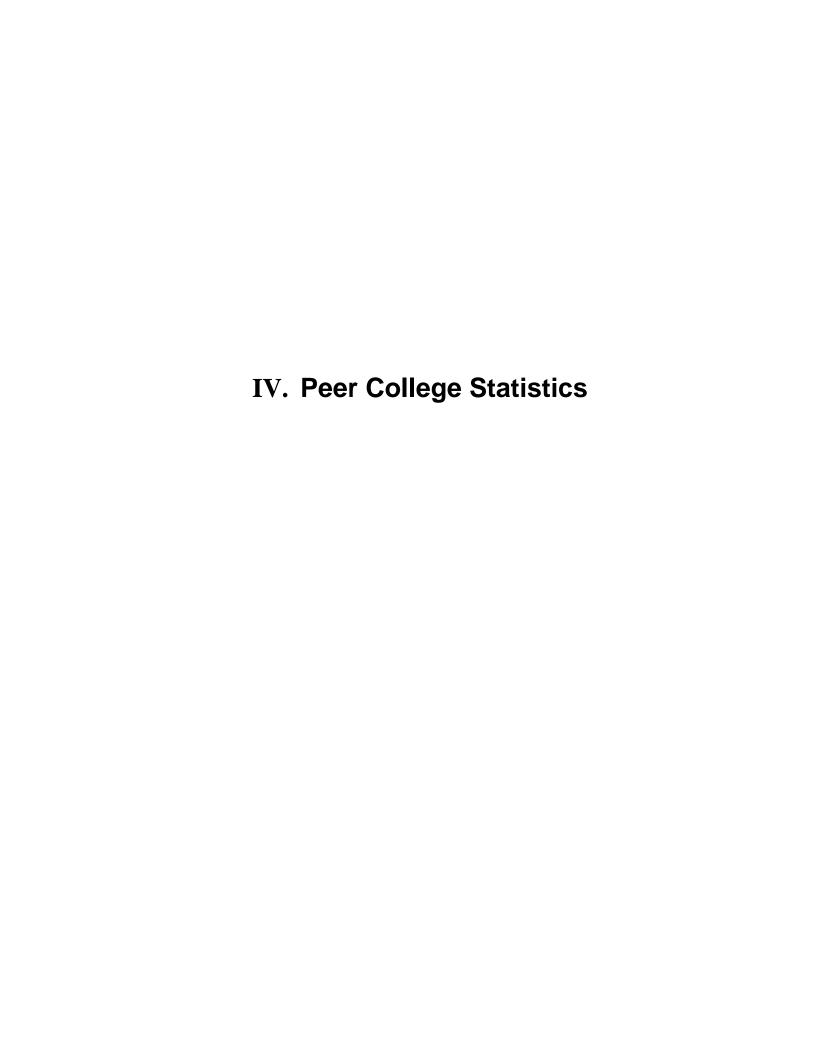
# JOLIET JUNIOR COLLEGE - COMMUNITY COLLEGE DISTRICT NO. 525

#### **County Tax Abatement Statistics**

Company	Project Finished	Tax Years	Es	stimated EAV
Grundy				
Rock Island Clean Line	No	2018 to 2043	\$	88,000,000
Akzo Nobel Chemical	No	2016 to 2021		51,000,000
Blair Road Hotel Association	No	2016 to 2019		2,100,000
Costco Wholesale Corporation	No	2016 to 2019		7,800,000
Primus Electronics	Yes	2015 to 2017		1,400,000
Motive Power Resources	Yes	2015 to 2017		733,000
W.W. Grainger Inc.	Yes	2013 to 2015		9,500,000

Rock Island Clean Line's tax abatement agreement is an 85% abatement thru 2032 and 50% abatement from 2033 to 2043.

Akzo Nobel Chemical's tax abatement agreement is a 50% abatement per year for five years. Costco Wholesale Corporation's tax abatement agreement is a 50% abatement per year for four years. All remaining tax abatement agreements are for three years with 75% abated the first year, 50% the second and 25% the third.



**COMMUNITY COLLEGE DISTRICT NO. 525** 

#### **COMPARISON OF TAX RATES BY COLLEGE**

	2013 Tax Rates	Equalized Assessed Valuation (EAV)	Tax Extension	2013 Population	Tax Dollars per District Resident	Tax Rate Restricted Under PTELL
DuPage	0.2955	36,804,412,816	108,757,040	1,056,855	102.91	Yes
Elgin	0.5797	10,185,173,177	59,043,449	469,309	125.81	Yes
Harper	0.4434	16,642,048,983	73,790,845	516,987	142.73	Yes
Illinois Valley	0.3652	3,020,019,869	11,029,113	147,293	74.88	No
Joliet	0.2954	17,850,068,427	52,729,102	738,600	71.39	Yes
Kankakee	0.4510	2,174,191,982	9,805,606	136,913	71.62	No
Kishwaukee	0.7258	1,912,973,302	13,884,360	112,343	123.59	No
Lake County	0.2960	21,781,279,660	64,472,588	678,273	95.05	Yes
McHenry	0.4306	6,494,200,563	27,964,028	265,167	105.46	Yes
Moraine Valley	0.3750	9,303,736,891	34,889,013	411,749	84.73	Yes
Morton	0.6125	1,538,198,334	9,421,465	158,903	59.29	Yes
Oakton	0.2559	18,908,599,219	48,387,105	473,657	102.16	Yes
Prairie State	0.4390	3,083,864,147	13,538,164	213,574	63.39	Yes
South Suburban	0.5590	3,336,752,258	18,652,445	272,948	68.34	Yes
Triton	0.3257	7,651,085,389	24,919,585	328,211	75.93	Yes
Waubonsee	0.5761	7,905,101,945	45,541,292	393,551	115.72	Yes
Peer Average	0.4391	10,536,981,685	38,551,575	398,396	92.69	

**Source:** ICCB Data and Characteristics.

Note: Joliet has the second lowest tax rate among the peer colleges. The peer average is

\$.4391 compared to Joliet's \$.2954 per \$100 of equalized assessed valuation. This equates to a Joliet Junior College District resident paying on average \$71.39

in annual property taxes which is below the peer average.

**COMMUNITY COLLEGE DISTRICT NO. 525** 

#### **COMPARISON OF TUITION RATES BY COLLEGE**

		F	iscal 2016		F	iscal 2015	
Rank	College	Tuition	Fees*	Total	Tuition	Fees*	Total
1	South Suburban	135.00	17.75	152.75	120.00	17.75	137.75
2	Prairie State	119.00	21.50	140.50	119.00	21.50	140.50
3	DuPage	104.15	35.85	140.00	108.15	35.85	144.00
4	Kankakee	122.00	13.00	135.00	112.00	13.00	125.00
5	Moraine Valley	116.00	17.00	133.00	114.00	17.00	131.00
6	Kishwaukee	119.00	12.00	131.00	113.00	12.00	125.00
7	Harper	113.75	16.00	129.75	110.25	16.00	126.25
8	Lake County	107.00	22.00	129.00	99.00	22.00	121.00
9	Triton	113.00	16.00	129.00	113.00	8.00	121.00
10	Elgin	119.00	-	119.00	114.00	-	114.00
11	Illinois Valley	111.60	7.40	119.00	103.60	7.40	111.00
12	Waubonsee	110.00	8.00	118.00	104.00	8.00	112.00
13	Oakton	111.25	5.00	116.25	103.25	5.00	108.25
14	Joliet	84.00	31.00	115.00	84.00	31.00	115.00
15	Morton	88.00	26.00	114.00	88.00	22.50	110.50
16	McHenry	101.00	9.00	110.00	96.00	9.00	105.00
	Peer Average	110.86	16.09	126.95	106.33	15.38	121.70
	State Average	112.40	13.09	125.49	106.83	11.94	118.77
	_						

<sup>\*</sup>Standard fees paid by all students

**Source:** ICCB Annual Survey.

**Note:** Community Colleges are limited by state law to a tuition rate that does not

exceed one-third of their per capita costs. For Fiscal 2015, Joliet's per capita cost was \$460.98. Tuition represents only 24.95% of current per capita costs. To exceed this restriction, tuition would have to exceed \$153.66 per credit hour.

COMMUNITY COLLEGE DISTRICT NO. 525

# COMPARISON OF OPERATING REVENUE SOURCES BY COLLEGE Fiscal Year 2014

	Total	Property Taxes	Tuition and Fees	ICCB Grants	Replacement Tax	Other State and Federal	Other
DuPage	183,532,188	82,313,861	83,162,423	14,176,369	1,544,222	17,598	2,317,715
	100.00%	44.85%	45.31%	7.72%	0.84%	0.01%	1.26%
Elgin	73,070,764 100.00%	43,010,018 58.86%	23,197,710 31.75%	5,598,214 7.66%	572,570 0.78%	0.00%	692,252 0.95%
Harper	109,107,016	54,177,815	46,577,180	7,035,549	953,731	26,977	335,764
	100.00%	49.66%	42.69%	6.45%	0.87%	0.02%	0.31%
Illinois Valley	20,345,189	7,867,251	8,163,490	2,473,812	1,196,892	7,815	635,929
	100.00%	38.67%	40.12%	12.16%	5.88%	0.04%	3.13%
Joliet	82,016,077	44,582,310	26,830,620	7,817,903	1,957,680	82,810	744,754
	100.00%	54.36%	32.71%	9.53%	2.39%	0.10%	0.91%
Kankakee	27,340,164	5,775,570	9,536,351	7,343,709	488,924	181,451	4,014,159
	100.00%	21.12%	34.88%	26.86%	1.79%	0.66%	14.68%
Kishwaukee	23,255,875	6,883,303	10,636,903	4,697,437	716,653	93,021	228,558
	100.00%	29.60%	45.74%	20.20%	3.08%	0.40%	0.98%
Lake County	98,574,893 100.00%	61,350,107 62.24%	27,156,160 27.55%	8,634,195 8.76%	1,177,861 1.19%	0.00%	256,570 0.26%
McHenry	44,250,995	26,448,049	14,731,678	2,316,420	330,618	84,254	339,976
	100.00%	59.77%	33.29%	5.23%	0.75%	0.19%	0.77%
Moraine Valley	87,206,326 100.00%	25,504,956 29.25%	49,691,736 56.98%	8,800,448 10.09%	1,277,251 1.46%	0.00%	1,931,935 2.22%
Morton	22,972,695 100.00%	7,341,262 31.96%	9,360,129 40.74%	4,729,479 20.59%	0.00%	1,246,104 5.42%	295,721 1.29%
Oakton	71,038,956 100.00%	43,673,784 61.48%	20,991,754 29.55%	4,980,542 7.01%	1,042,235 1.47%	0.00%	350,641 0.49%
Prairie State	29,812,600	12,396,321	13,608,113	2,787,741	479,996	9,728	530,701
	100.00%	41.58%	45.65%	9.35%	1.61%	0.03%	1.78%
South Suburban	31,101,579	12,103,601	13,333,674	4,804,677	570,292	29,061	260,274
	100.00%	38.92%	42.87%	15.45%	1.83%	0.09%	0.84%
Triton	54,247,025	19,622,661	24,612,973	7,354,637	1,996,908	1,723	658,123
	100.00%	36.17%	45.37%	13.56%	3.68%	0.00%	1.21%
Waubonsee	66,053,880	36,929,122	20,577,627	5,029,974	938,710	203,405	2,375,042
	100.00%	55.91%	31.15%	7.61%	1.42%	0.31%	3.60%
Peer Average		47.85%	39.28%	9.63%	1.49%	0.19%	1.56%
State Average		39.89%	40.41%	15.21%	1.66%	0.87%	1.96%

**Source:** ICCB Data and Characteristics, Table IV-11.

**JOLIET JUNIOR COLLEGE** 

**COMMUNITY COLLEGE DISTRICT NO. 525** 

# COMPARISON OF TUITION AND FEES AS PERCENTAGE OF OPERATING REVENUE BY COLLEGE Fiscal Year 2014

_	Total	Tuition and Fees	Property Taxes	ICCB Grants	Replacement Tax	Other State and Federal	Other
Moraine Valley	100.00%	56.98%	29.25%	10.09%	1.46%	0.00%	2.22%
Prairie State	100.00%	45.65%	41.58%	9.35%	1.61%	0.03%	1.78%
Morton	100.00%	40.74%	31.96%	20.59%	0.00%	5.42%	1.29%
Kishwaukee	100.00%	45.74%	29.60%	20.20%	3.08%	0.40%	0.98%
DuPage	100.00%	45.31%	44.85%	7.72%	0.84%	0.01%	1.26%
Triton	100.00%	45.37%	36.17%	13.56%	3.68%	0.00%	1.21%
Harper	100.00%	42.69%	49.66%	6.45%	0.87%	0.02%	0.31%
Illinois Valley	100.00%	40.12%	38.67%	12.16%	5.88%	0.04%	3.13%
South Suburban	100.00%	42.87%	38.92%	15.45%	1.83%	0.09%	0.84%
Joliet	100.00%	32.71%	54.36%	9.53%	2.39%	0.10%	0.91%
Kankakee	100.00%	34.88%	21.12%	26.86%	1.79%	0.66%	14.68%
McHenry	100.00%	33.29%	59.77%	5.23%	0.75%	0.19%	0.77%
Waubonsee	100.00%	31.15%	55.91%	7.61%	1.42%	0.31%	3.60%
Elgin	100.00%	31.75%	58.86%	7.66%	0.78%	0.00%	0.95%
Oakton	100.00%	29.55%	61.48%	7.01%	1.47%	0.00%	0.49%
Lake County	100.00%	27.55%	62.24%	8.76%	1.19%	0.00%	0.26%
Peer Average		39.28%	47.85%	9.63%	1.49%	0.19%	1.56%
State Average		40.41%	39.89%	15.21%	1.66%	0.87%	1.96%

Source: ICCB Data and Characteristics, Table IV-11.

**COMMUNITY COLLEGE DISTRICT NO. 525** 

# COMPARISON OF EXPENDITURES BY COLLEGE Fiscal Year 2014

	Total	Salaries	Employee Benefits	Operating Expenses	Utilities	Capital Expenditures	Other
DuPage	150,832,227	97,174,229	15,964,836	18,235,149	4,430,670	3,659,083	11,368,260
	100.00%	64.43%	10.58%	12.09%	2.94%	2.43%	7.54%
Elgin	67,058,392	46,026,845	6,311,807	9,312,930	2,510,939	1,697,689	1,198,182
	100.00%	68.64%	9.41%	13.89%	3.74%	2.53%	1.79%
Harper	100,893,213	65,561,327	10,600,153	13,714,488	3,397,639	1,890,456	5,729,150
	100.00%	64.98%	10.51%	13.59%	3.37%	1.87%	5.68%
Illinois Valley	20,752,392	13,224,242	2,739,718	3,230,347	799,030	318,273	440,782
	100.00%	63.72%	13.20%	15.57%	3.85%	1.53%	2.12%
Joliet	75,032,392	50,794,847	11,315,871	5,676,311	2,231,684	315,528	4,698,151
	100.00%	67.70%	15.08%	7.57%	2.97%	0.42%	6.26%
Kankakee	27,483,465	14,084,310	1,890,665	6,579,389	834,562	2,555,961	1,538,578
	100.00%	51.25%	6.88%	23.94%	3.04%	9.30%	5.60%
Kishwaukee	22,353,509	14,175,589	2,355,325	3,565,311	917,315	658,944	681,025
	100.00%	63.42%	10.54%	15.95%	4.10%	2.95%	3.05%
Lake County	88,633,915	59,284,392	11,105,749	10,634,327	2,979,924	1,709,499	2,920,024
	100.00%	66.89%	12.53%	12.00%	3.36%	1.93%	3.29%
McHenry	41,896,072	24,919,868	3,822,441	8,906,197	960,878	2,431,811	854,877
	100.00%	59.48%	9.12%	21.26%	2.29%	5.80%	2.04%
Moraine Valley	81,622,485	48,699,416	10,074,820	12,284,173	1,813,203	435,528	8,315,345
	100.00%	59.66%	12.34%	15.05%	2.22%	0.53%	10.19%
Morton	22,208,776	14,295,525	1,562,372	4,009,037	919,260	317,854	1,104,728
	100.00%	64.37%	7.03%	18.05%	4.14%	1.43%	4.97%
Oakton	61,371,778	44,662,004	5,622,740	9,124,378	1,611,077	210,182	141,397
	100.00%	72.77%	9.16%	14.87%	2.63%	0.34%	0.23%
Prairie State	27,089,249	18,369,847	2,826,913	3,871,903	826,995	163,750	1,029,841
	100.00%	67.81%	10.44%	14.29%	3.05%	0.60%	3.80%
South Suburban	33,029,109	20,913,575	4,352,270	5,234,243	985,607	549,401	994,013
	100.00%	63.32%	13.18%	15.85%	2.98%	1.66%	3.01%
Triton	60,426,373	32,389,255	7,654,827	9,534,687	1,803,343	6,176,910	2,867,351
	100.00%	53.60%	12.67%	15.78%	2.98%	10.22%	4.75%
Waubonsee	49,977,638	31,934,516	4,947,129	9,445,057	1,824,590	336,600	1,489,746
	100.00%	63.90%	9.90%	18.90%	3.65%	0.67%	2.98%
Peer Average		64.10%	11.08%	14.33%	3.10%	2.52%	4.88%
State Average		63.98%	11.90%	13.48%	3.25%	1.67%	5.72%

**Source:** ICCB Data and Characteristics, Table IV-13.

**COMMUNITY COLLEGE DISTRICT NO. 525** 

# COMPARISON OF CAPACITY Fiscal Year 2014

	District Population	Fall 2014 Head Count	Annual FTE Fiscal 2014	Gross Square Feet	Per Gros	s Square Foot o	f Space FTE
DuPage	1,056,855	29,476	19,254	2,012,722	1.90	68.28	104.54
Elgin	469,309	10,929	7,744	1,121,671	2.39	102.63	144.84
Harper	516,987	14,957	10,542	1,311,882	2.54	87.71	124.44
Illinois Valley	147,293	3,525	2,559	438,439	2.98	124.38	171.33
Joliet	738,600	15,776	10,456	1,192,550	1.61	75.59	114.05
Kankakee	136,913	3,378	2,751	343,697	2.51	101.75	124.94
Kishwaukee	112,343	4,475	3,199	585,340	5.21	130.80	182.98
Lake County	678,273	15,410	10,116	923,025	1.36	59.90	91.24
McHenry	265,167	6,567	4,728	407,424	1.54	62.04	86.17
Moraine Valley	411,749	15,286	11,542	1,106,211	2.69	72.37	95.84
Morton	158,903	4,653	3,114	235,718	1.48	50.66	75.70
Oakton	473,657	10,589	7,023	612,225	1.29	57.82	87.17
Prairie State	213,574	4,574	4,375	432,176	2.02	94.49	98.78
South Suburban	272,948	4,329	3,896	608,107	2.23	140.47	156.08
Triton	328,211	11,577	7,270	859,558	2.62	74.25	118.23
Waubonsee	393,551	10,904	7,343	816,841	2.08	74.91	111.24
State Total/Average	12,882,128	336,102	244,860	28,788,369	2.23	85.65	117.57

**Source:** ICCB Data and Characteristics.

**COMMUNITY COLLEGE DISTRICT NO. 525** 

# TOTAL STAFFING COMPARISON Fiscal 2015

	1		II-Time Equival			Annual 2014	Stud				Average Salary	
	Faculty	Administrative	Professional	Classified	Total	Student FTE	Staf	f Ra	tio	Faculty	Administrative	Professional
DuPage	953	46	320	445	1,764	19,254	10.9	to	1	98,681	141,334	70,536
Elgin	338	44	221	171	774	7,744	10.0	to	1	91,797	122,776	69,656
Harper	425	51	258	295	1,029	10,542	10.2	to	1	78,811	124,214	69,773
Illinois Valley	142	16	47	67	272	2,559	9.4	to	1	68,689	91,784	50,848
Joliet	444	33	256	273	1,006	10,456	10.4	to	1	84,966	101,835	55,804
Kankakee	117	79	57	80	333	2,751	8.3	to	1	60,844	65,236	46,116
Kishwaukee	176	21	56	83	336	3,199	9.5	to	1	56,017	94,535	48,133
Lake County	553	61	263	231	1,108	10,116	9.1	to	1	87,746	101,690	53,648
McHenry	183	48	131	49	411	4,728	11.5	to	1	90,418	84,846	49,068
Moraine Valley	383	25	181	231	820	11,542	14.1	to	1	64,775	121,497	63,535
Morton	372	22	18	158	570	3,114	5.5	to	1	75,433	89,241	52,695
Oakton	367	31	166	197	761	7,023	9.2	to	1	89,403	130,347	64,575
Prairie State	205	29	108	90	432	4,375	10.1	to	1	67,255	97,759	49,433
South Suburban	142	25	97	104	368	3,896	10.6	to	1	64,179	95,444	46,464
Triton	334	43	90	340	807	7,270	9.0	to	1	67,373	113,004	69,618
Waubonsee	263	34	285	157	739	7,343	9.9	to	1	72,334	105,766	52,324
Peer Totals/Average	5,397	608	2,554	2,971	11,530	115,912	10.1	to	1	76,170	105,082	57,014
i coi i otala/Average	5,591	300	2,334	۷,511	11,550	110,012	10.1	io	'	70,170	103,002	37,014
State Totals/Average	10,884	1,532	5,908	6,247	24,571	244,860	10.0	to	1	72,386	92,914	55,371

Source: ICCB Data and Characteristics.

**COMMUNITY COLLEGE DISTRICT NO. 525** 

#### COMPARISON OF TAX AND STATE REVENUE BY COLLEGES

	2013	Equalized Assessed		Tax Dollars Per District	Tax Rate Restricted	Annual FTE	Tax Dollars	Fiscal 2015 Equalization/ Legislative Add-On	Fiscal 2015 Operating	Total State	State Grants	Tax and State Grants
	Tax Rate	Valuation (EAV)	Tax Extension	Resident	Under PTELL	Fiscal 2014	Per FTE	Grants	Grants	Grants	Per FTE	Per FTE
Elgin	0.5797	10,185,173,177	59,043,449	125.81	Yes	7,744	7,624	-	5,123,420	5,123,420	662	8,286
Harper	0.4434	16,642,048,983	73,790,845	142.73	Yes	10,542	7,000	-	6,864,993	6,864,993	651	7,651
Oakton	0.2559	18,908,599,219	48,387,105	102.16	Yes	7,023	6,890	-	5,120,856	5,120,856	729	7,619
Lake County	0.2960	21,781,279,660	64,472,588	95.05	Yes	10,116	6,373	-	8,098,451	8,098,451	801	7,174
Waubonsee	0.5761	7,905,101,945	45,541,292	115.72	Yes	7,343	6,202	48,876	4,852,456	4,901,332	667	6,869
McHenry	0.4306	6,494,200,563	27,964,028	105.46	Yes	4,728	5,915	-	2,665,892	2,665,892	564	6,478
DuPage	0.2955	36,804,412,816	108,757,040	102.91	Yes	19,254	5,649	-	11,985,679	11,985,679	623	6,271
South Suburban	0.5590	3,336,752,258	18,652,445	68.34	Yes	3,896	4,788	2,585,377	2,910,528	5,495,905	1,411	6,198
Kankakee	0.4510	2,174,191,982	9,805,606	71.62	No	2,751	3,564	3,586,695	3,059,901	6,646,596	2,416	5,980
Kishwaukee	0.7258	1,912,973,302	13,884,360	123.59	No	3,199	4,340	2,962,514	2,008,030	4,970,544	1,554	5,894
Joliet	0.2954	17,850,068,427	52,729,102	71.39	Yes	10,456	5,043	-	7,448,835	7,448,835	712	5,755
Illinois Valley	0.3652	3,020,019,869	11,029,113	74.88	No	2,559	4,310	436,076	2,183,805	2,619,881	1,024	5,334
Morton	0.6125	1,538,198,334	9,421,465	59.29	Yes	3,114	3,026	3,300,285	1,718,422	5,018,707	1,612	4,637
Triton	0.3257	7,651,085,389	24,919,585	75.93	Yes	7,270	3,428	144,200	5,484,556	5,628,756	774	4,202
Moraine Valley	0.3750	9,303,736,891	34,889,013	84.73	Yes	11,542	3,023	2,500,450	7,328,437	9,828,887	852	3,874
Prairie State	0.4390	3,083,864,147	13,538,164	63.39	Yes	4,375	3,094	1,040,123	2,297,088	3,337,211	763	3,857
Peer Average	0.4391	10,536,981,685	38,551,575	92.69		7,245	5,017				988	6,005

## **COMMUNITY COLLEGE DISTRICT NO. 525**

#### **MISCELLANEOUS STATISTICS**

Peer Colleges	FY 2014 Per Capita Costs	FY 2015 Chargeback Rates
DuPage	484.03	244.19
Elgin	538.41	315.49
Harper	527.03	306.25
Illinois Valley	427.51	214.72
Joliet	436.75	204.27
Kankakee	455.60	167.72
Kishwaukee	513.99	175.70
Lake County	507.00	274.00
McHenry	440.41	241.06
Moraine Valley	413.94	175.87
Morton	359.81	75.70
Oakton	382.86	201.79
Prairie State	508.79	211.44
South Suburban	595.81	292.56
Triton	429.24	181.87
Waubonsee	374.49	179.75
Peer Average	462.23	216.40
State Average	461.41	217.68

Source: ICCB Data and Characteristics.

**INA:** Information Not Available

### Main Campus

1215 Houbolt Road Joliet, IL 60431 (815) 729-9020

## City Center Campus

214 North Ottawa Street Joliet, IL 60432 (815) 727-6544

### Romeoville Campus

1125 West Romeo Road (135th Street) Romeoville, IL 60446 (815) 886-3000

### Frankfort Education Center

201 Colorado Avenue Frankfort, IL 60423 (815) 462-2111

### Morris Education Center

1715 North Division Morris, IL 60450 (815) 942-1552

## Weitendorf Agricultural Education Center

17840 Laraway Road Joliet, IL 60433 (815) 723-3645

